

SOUTHWESTERN MEDICAL PERSPECTIVES

FALL 2013 ♦ A PUBLICATION OF SOUTHWESTERN MEDICAL FOUNDATION



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LINDA AND MITCH HART

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By its very name, family medicine implies meaningful relationships that span generations.



UT Southwestern is among the leaders in geriatric medicine, with major grants coming to the campus.



Students in the STARS summer research program are typically thrilled to learn they will work in a real lab.

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Letter from Chairman and President



Kathleen Gibson and William Solomon

Dear Friends,

Southwestern Medical Foundation was founded on the belief that we, as individuals in our community, could advance patient care, education, and research in North Texas and around the world. In this issue of Perspectives, we are proud to share with you the stories of four generous individuals who are indeed helping us advance our mission, especially with regard to patient-centered care. We are delighted to announce that Linda and Mitch Hart and Terry and Robert Rowling are the 2013 recipients of the Charles Cameron Sprague Community Service Award, the Foundation's highest honor.

As longtime donors, the Harts and the Rowlings have provided extraordinary support to help with construction of the new William P. Clements Jr. University Hospital. Robert Rowling predicts the new hospital will be "transformational" when it opens in late 2014, and we couldn't agree more. Designed around the needs of patients and their families, this leading-edge teaching hospital will boast state-of-the-art technology, innovative science, and unprecedented standards of care.

The new hospital will be an exciting new gateway to the medical center and, in this issue of Perspectives, we are highlighting two additional paths in which our community is able to access world-class care provided by UT Southwestern: Family Medicine and Geriatric Medicine.

The all-important process of building a trusting relationship begins in Family Medicine. Described as one of the best-kept secrets at UT Southwestern, the full-service Family Medicine Primary Care Clinic is the doorway for comprehensive medical care for the entire family. Clinic physicians and staff provide a broad and coordinated spectrum of services and establish meaningful relationships that span generations, from newborns to seniors. Linda and Mitch Hart established the Perry E. Gross, M.D., Distinguished Chair in Family Medicine in 1999 with a \$1 million gift to Southwestern Medical Foundation. Their gift honored a longtime physician and friend, Dr. Gross, who is a leading family medicine practitioner in Dallas. From 1954 to 1978, Dr. Gross was Chief of General Practice at St. Paul Hospital, and, for the past 15 years, he has been a Clinical Professor of Family and Community Medicine at UT Southwestern.

It is no secret that as baby boomers age, there will be a critical and growing demand for state-of-the-art geriatric care in North Texas and across the U.S. As you will read, the need for access to such specialized care is expanding at a rate greater than the number of young doctors choosing to specialize in this field. In response, UT Southwestern is playing a leading role by expanding medical education in Geriatrics across all disciplines and through research on more effective methods of delivering geriatric care. Through this work led by Dr. Craig Rubin, Chief of Geriatrics, and supported by the Mildred Wyatt and Ivor P. Wold Center for Geriatric Care, the medical center is playing a pivotal role in expanding education, care, and research.

We know you will appreciate the story of Dr. David Leverenz, winner of this year's Ho Din Award. The Ho Din is the foremost honor given by the Foundation to outstanding seniors of UT Southwestern who exhibit "the spirit of medical wisdom and human understanding," a phrase which perfectly describes Dr. Leverenz.

In a similar vein, we are delighted to feature our 13 new Trustees to the Foundation Board – each of whom brings exceptional talent, wisdom, and understanding to this worthy cause.

It is our pleasure to also share news of the Foundation's new web site, which can be accessed via www.swmedical.org. This new site will provide access to news and developments, as well as the opportunity to engage in the outstanding work Southwestern Medical Foundation supports.

We would like to thank all of the generous donors who have helped the Foundation accomplish so many important goals, as we've reached \$840 million in assets, while providing \$5.3 million in scholarship funds and \$23 million in grants and disbursements during the last calendar year.

As a result of the generosity of our donors, and the service of our Board of Trustees, Southwestern Medical Foundation continues to create the enduring legacy that will enrich the entire community, the state, and the world for years to come. We are grateful for all you do to support this worthy mission and cause.

Sincerely,

William T. Solomon
Chairman of the Board
Southwestern Medical Foundation

Kathleen M. Gibson
President
Southwestern Medical Foundation

Charles Cameron Sprague

COMMUNITY
SERVICE
Award

Each year Southwestern Medical Foundation honors select individuals who have provided extraordinary support in enhancing patient care, medical education, and medical research in North Texas. This year the organization named four people, whose names have become synonymous with generosity and innovative leadership, as the 2013 recipients of its highest recognition, the Charles Cameron Sprague Community Service Award. Linda and Mitch Hart, along with Terry and Robert Rowling, join an elite list of community leaders, whose dedication to Dallas has earned them the award.

LINDA AND MITCH HART

She grew up a “big city girl” from Pittsburgh and moved to Dallas to attend law school. He was from three generations of small-town Texas farmers, but turned to service as a Marine and entrepreneurship after his father died and his mother became the town’s Postmaster.



By Donna Steph Hansard

*T*he two met by happenstance, seated near each other on a Braniff Airways flight to Washington, D.C., in 1968. Their relationship took off, first as business acquaintances and friends, then later soared to unexpected heights as Linda Wertheimer Hart and Milledge A. “Mitch” Hart III became significant political and business forces in Dallas, the state of Texas, the nation, and around the world.

Today, the couple owns the Hart Group Inc., a diversified group of companies involved in insulation, manufacturing, and investments. The company’s business activities span the globe, as do the Harts’ personal and political influences.

A proud graduate of the U.S. Naval Academy, Mr. Hart – after service in the Marine Corps – began work at International Business Machines Corp. as a marketing representative. In 1962 he joined Ross Perot as one of the founders of Electronic Data Systems. He became the firm’s President in 1970, a position he held until his retirement in 1977. The next year Mr. Hart founded and remains Chairman of the Board of Rmax, which manufactures rigid isocyanurate insulation. He also is one of the founders of Home Depot Inc., where he served on the Board of Directors for more than 30 years. In 1983 he established the Hart Group, for which he serves as Chairman. Mr. Hart also has served or continues to serve on numerous outside boards including several at Southern Methodist University, the Episcopal School of Dallas, and Duke University.

Mrs. Hart is Vice Chairman, President, and CEO of the Hart Group, which she joined in 1990. She also is Vice Chairman of the Center for Strategic & International Studies, a nonpartisan public policy research institution based in Washington, D.C.

Prior to joining her husband in the Hart Group, Mrs. Hart was an attorney in private practice specializing in corporate and securities matters. During her legal practice, she served as outside consultant to the U.S. Securities and Exchange Commission in Washington, D.C., and as a Visiting Professor at Stanford Law School. She also is former Chairman of Imation Corp. and serves or has served on numerous boards, including Southwestern Medical Foundation's Board of Trustees, Conner Peripherals Inc., WordPerfect Corp., Dallas Citizens Council, Duke University's Sanford School of Public Policy, and UT Dallas' Naveen Jindal School of Management Advisory Council. She is a graduate of the University of Pittsburgh and Southern Methodist University Dedman School of Law.

Longtime supporters of UT Southwestern Medical Center, the Harts recently gave \$1 million to help fund construction of the new William P. Clements Jr. University Hospital. The Harts' previous gifts over a span of more than 15 years have established the Perry E. Gross, M.D., Distinguished Chair in Family Medicine, the Linda and Mitch Hart Distinguished Chair in Neurology, and the Ms. Linda W. Hart and Mr. Milledge A. Hart III Fund in Honor of Kern Wildenthal, M.D., Ph.D. The couple also helped launch a program that provides funding for UT Southwestern physicians to work at an AIDS clinic in South Africa.

The couple's philanthropic gifts to UT Southwestern and numerous other organizations and entities are legendary. Yet, they say they are more motivated by talented people and business opportunities than by causes. In a recent interview, the Harts discussed the reasons for their involvement with UT Southwestern, as well as their business philosophies.

Q: You support a variety of organizations, including UT Southwestern and Southwestern Medical Foundation. Why and how do you select the organizations to which you contribute?

Mrs. Hart: We don't see ourselves as philanthropists. We see ourselves as business people who are fortunate enough to be able to give money to things we believe in. We have focused on science and medicine, education, the arts, and leadership.

Philanthropy is a byproduct of what we're all about, which is business and politics. Our philanthropy is an outgrowth; it's our success in our individual and collective professions that enable us to leave tracks in this world.

Our focus is on the things that we believe in. And that's what we give to. That's what we endow. That's what we follow. We never give meaningful gifts to any organization that we're not a part of.

Mr. Hart: Unlike a lot of other people, we do not have a foundation, and we will not have a foundation. It's much more the passion of how we do business and how we conduct ourselves in



business. Also, you don't give to institutions; you give to people. And you have to believe in those people. Or you wouldn't give to them.

It's like our involvement with UT Southwestern. The medical center would not be where it is today if it weren't for Dr. Kern Wildenthal [former President of UT Southwestern from 1986 to 2008] and his passion for the medical center and making it better. And now it's Dr. Dan Podolsky [current President since 2008] and his passion. It's people. Great institutions happen because of talented people. And it's the people who get us excited and who come up with great ideas. That's how the philanthropy starts with us.

Q: Who were the most influential people in your lives, in terms of instilling the value and importance of giving back to your community?

Mr. Hart: Both of us were very fortunate in that we had great parents who were great leaders and showed us by example how they lived and how it worked for them. They made a tremendous difference in each of our lives. We didn't inherit a lot of money, but we received something far more valuable than that. It was the love of our parents and the examples they showed us.

Mrs. Hart: Another person who impacted us greatly, with respect to how and when we give money, was Charlie Seay. Charlie Seay always said to us that he wanted to give money to do things that he could see being done while he was alive. He didn't want whatever fortune he had to be given away after his death. He wanted to do it while he was alive, giving to things he believed in and while he could see the effects of the benevolence he was able to bestow.

That really resonated with Mitch and me, as we were close friends with Charlie and Sadie Seay. And as the years went on, we adopted that as our own philosophy.

Q: How did you meet and establish your business and personal partnership?

Mrs. Hart: Mitch and I met on a Braniff plane in 1968 by pure chance. I was taking a filing package for Furr's Cafeterias to Washington. It was before Federal Express. That's the way companies went public. Mitch was president of EDS at the time and traveled to Washington often for business. We just happened to be sitting near each other.

Mr. Hart: It was really a fortuitous meeting, but it took us awhile to figure that out.

Mrs. Hart: We became friends – the kind of friends who might see each other or talk every couple of weeks. And we worked on political things together in the city and nationally. It was 20 years before we got married.

Q: You come from diverse backgrounds, yet as business partners, you present a formidable front. Can you tell me a bit about growing up?

Mr. Hart: Our backgrounds are so entirely different. I am the first member of my family ever who has not been a farmer or rancher. Not the big fancy 10,000-acre type ranch. More the 24/7 hard-working type ranch. I grew up in New Boston, which is about 20 miles west of Texarkana.

My dad died when I was 2. Mother was a remarkable woman. Dad was in World War 1. He came back and went back to farming and ranching. But he'd caught pneumonia in France and died soon after returning home.

Mrs. Hart: When his father died, his mother became Postmaster, back when being Postmaster was a political job. She became very active in the Postmaster Association, and that's how Mitch became a page in the House of Representatives in Washington when he was 11 years old.

Mr. Hart: You were supposed to be 12, but Sam Rayburn [Speaker of the House] decided I was old enough. I was the most intimidated kid on the Hill. I had been there for about a month, and of course the brightest, smartest kid was from New York City. The smartest kid picked up a squirrel, and it almost bit his finger off. That's when I said: "I'm smarter than that."

Mrs. Hart: Our backgrounds couldn't have been more diverse. I grew up in Pennsylvania. I was totally a city person. To this day, I've never been on a real, working farm. My world was very different than that. My mother was first generation; my father second. There was just my brother and me. My parents' two children became a doctor and a lawyer. In their world, my parents couldn't have done better than that.

I moved to Dallas for law school, then practiced for 25 years before I joined Mitch in business. I've always been in business law – corporate finance.

Q: You both have had diverse leadership roles. How has that influenced your decisions on where to donate your time and money?

Mrs. Hart: It's business. Right now, I'm Vice Chairman of the Center for Strategic and International Studies in Washington, which is the premier defense and policy think tank in the world. I'm very involved, and have been involved, with the Center for many years. But recently, I have taken on a greater leadership role.

And for 15 years, I chaired a public technology company in Minneapolis. Between us, we've had a very varied business career.

It is interesting how our personalities interplay. Mitch is an entrepreneur. He just knows things can be done. He sees a mountain, and he knows he can get to the top. I'm a lawyer, so I'm very deliberate. I know we can get to that mountain, but I've got to figure out how we can cross the potholes and the streams and the rivers on the way. I approach things very logically.



And Mitch just knows it. It's an instinctive something you have, if you're an entrepreneur. And that's the way he's always approached business. Otherwise, there wouldn't be an EDS; there wouldn't be a Home Depot. There wouldn't be all these other companies.

Mr. Hart: One time, Linda and I both were negotiating a business deal in our office here. It was a very lively discussion. As the guy was walking out, he said: "I'm really glad we got this done. I think it'll be great for all of us. But I want to tell you, I never want to negotiate with both of you at the same time again. I'll negotiate with either one of you, but not both."

Q: In addition to assisting UT Southwestern, SMU, and the arts, you mentioned you support "leadership." What do you mean by that?

Mrs. Hart: Mitch's interest in leadership emanates from when he was in the Naval Academy and in the military.

"You don't give to institutions; you give to people. And you have to believe in those people, or you wouldn't give to them."

- MITCH HART



Mr. Hart: I was in the Marine Corps because it was a natural fit for me. What they believed in, I believed in. What they were trying to do were things I thought I could and should do. The leadership and the way they exercised it was really terrific.

Mrs. Hart: After the Marine Corps, our first major leadership initiative was Leadership America. We sponsored college kids.

Mr. Hart: We took 100 college kids from all over the country. We got several airlines to help us, and we would bring them into Dallas, then take them to outward bound all over the country. Then we'd take them to the Center for Leadership in Greenville, S.C. And finally, we'd send them on different internships all over the world. We eventually stopped that because it was terribly expensive. I thought we'd find some large foundation that would back the program, but most wanted more than 100 people at a time.

Mrs. Hart: So, after that, we endowed the Hart Leadership Program at Duke University. It has classroom components, community service components, and internships around the world. I often meet people who tell me they got their start from that program and would never be doing what they are doing today if they hadn't participated in the Hart Leadership Program at Duke.

Mr. Hart: Over 8,000 students have been through the program at Duke. It's now in the Terry Sanford Institute of Public Policy at Duke and is the "barn-burner" program there.

Mrs. Hart: We also sponsored the U.S. Naval Academy Leadership Conference, which pulls together not only all of the military institutions around the country, such as West Point, the Air Force Academy and more, but also the civilian universities, which was our idea – interchanging, interweaving civilian university kids with military academy kids. That came out of Mitch's feelings about Vietnam.

Mr. Hart: I started speaking on college campuses about the Vietnam era, simply by accident. It drove me crazy that lots of college professors were telling kids that they shouldn't fight, should burn their draft cards, and go to Canada. I ended up, by invitation, speaking on college campuses quite a bit.

Mrs. Hart: What really impacted him tremendously was when the Vietnam veterans were coming back from war, and they were encountering such hatred from civilians. That's why the Naval Academy conference was expanded to include civilian universities – to try to seed the idea that the people who go into the military are really no different than people who go into civilian colleges and vice versa. It has been very successful.

Mrs. Hart: Then we took our leadership concept and brought it to SMU, where it is more focused on engineering leadership – which comes primarily from my focus on technology. There are a number of people who are very good at technology but don't have the foggiest idea how to engage in conversations, present their ideas, and sell their products. We endowed the Hart Center for Engineering Leadership in SMU's Bobby B. Lyle School of Engineering. That was just a few years ago.

Q: How did you first get involved with UT Southwestern?

Mrs. Hart: Our first encounter had to do with our passion for doctors who are involved in the practice of primary care. We endowed a chair for primary care physician training because we felt so strongly that we were very lucky to have a primary care physician, who was not only a superb doctor, but who also guided us through this new world of specialties. He didn't just say you should make an appointment with so and so, and go see him. He was somebody who really fulfilled the whole concept of taking care of you and acted as our go-between. If we were going

to see a specialist, he would call and say: “I’m sending Mitch Hart to you. Let me tell you a little about him.” Then he’d follow up. And there are precious few doctors like that. We wanted to do anything we could to train primary care physicians to practice like we had experienced.

I remember calling Kern [Wildenthal] so many years ago. He was in a meeting. I told his assistant I think he will want to talk to us. He got on the phone, and I said: “We want to endow a chair for primary care physician training. How much is a chair?”

We liked what we heard and said: “We’ll take that.” It was a Wednesday. I told Kern that if he could get something written up and framed by Friday – as we were naming it after our physician – we had a deal. He got it done.

Again, we do things because of people. Kern was, and is, a guiding force. Dan Podolsky has moved right in and done wonderfully. Kern brought the medical center into great prominence as an institution of research and phenomenal respect. Now Dan is charged with building on that, but also is focusing on the clinical side, which for years was not the main focus.

UT Southwestern has five Nobel Laureates; we have the respect of the scientific community. To be able to build the clinical side will truly bring it all together.

You can’t have a great city without a great medical facility, without a great university, and without great culture. By focusing on these things, we feel that we have a chance of helping others to make a mark and helping Dallas develop into one of the world’s greatest cities in every way.

Mr. Hart: You don’t give to institutions; you give to people. And you have to believe in those people, or you wouldn’t give to them.

That’s how we feel with Kern, and with Dan, and with Gerald Turner [President] at SMU, and with Jaap van Zweden [Music Director] at the Dallas Symphony Orchestra. They are extraordinary talents. All of these people. The things that they have done and accomplished are unbelievable.

Q: How did you become involved with Southwestern Medical Foundation?

Mrs. Hart: I’ve been on the Foundation board for a long time and on the finance committee. Kern was the one who originally got me involved.

Q: What is most rewarding about giving back to your community?

Mr. Hart: Because of the way we were raised, we were taught that you earn everything you do. If you are fortunate enough to be successful, you have an obligation to try and help and take care of other people. What we’ve tried to do is align ourselves with people who are doing really extraordinary things that we think help the city. This city has been extremely wonderful for us.

I’m an entrepreneur. You can start things in this city, and people believe you. A close friend of mine is from New York. He said to me once: “Do you know what the difference between New Yorkers and Texans is? In New York, they distrust you until you prove otherwise. In Texas, they trust you until you prove otherwise.”

To a large extent that’s why entrepreneurship in this city does as well as it does. No one ever says it cannot be done. Aligning yourself with people who accomplish great things allows you to help those people.

Mrs. Hart: Both of us were raised by simple people who felt a great commitment to the world around them. Both of us were raised, from the time we were young, to give back. I volunteered in hospitals when I was in high school. All of this was part of our upbringing.

When you think how vastly different our upbringings were, there was the same foundation.

Q: What kind of impact do you think the new William P. Clements Jr. University Hospital will have on North Texas?

Mrs. Hart: I remember when Bill Solomon [Chairman of the Board of Southwestern Medical Foundation] invited us for lunch in Dan’s conference room to talk about the new hospital. I was so impressed how they had thought through the finances of the hospital and how it was going to be self-sufficient. We were also intrigued with the plans and the thoughtfulness and the way it was going to be financed.

Mr. Hart: They were obviously trying to do something new and different and much more effective than had been done before. From being the former president of EDS, I have a large background in health care and technology and have seen so many things that are not good. To see something new and different and hopefully better is very impressive.

We’re immensely proud of UT Southwestern and very delighted to be associated with it. It’s a remarkable place and a remarkable organization.

Q: The Charles Cameron Sprague Community Service Award is presented to those who have provided significant support to the fields of medical education, medical research, and patient care in North Texas. What does this award mean to you?

Mrs. Hart: It was shockingly unexpected. Because of the people who have been awarded this honor before us, it is extremely meaningful to us. It is a recognition for something we do because of other people. It’s an odd feeling to be honored for something you’ve done over the years because of other people, but we’re extremely honored to receive it. ■



By Donna Steph Hansard

TERRY
AND
ROBERT
ROWLING

Terry and Robert Rowling consider it both a privilege and responsibility to pass along the blessings that they've received. Their strong faith motivates them in their decisions regarding philanthropy, whether it is helping children in West Dallas or across the globe in Africa.

Mr. Rowling is the owner and chairman of privately held TRT Holdings Inc., a diversified company with interests around the world in energy, hotels, financial services, fitness, and consumer retailing. Among TRT's subsidiaries are Tana Exploration, Omni Hotels & Resorts, and Gold's Gym.

Mr. Rowling attended the U.S. Air Force Academy and graduated with honors from UT Austin before earning his law degree from Southern Methodist University. He serves on the Executive Committee and as Vice Chairman of the Board of Southwestern Medical Foundation. He previously served as Vice Chairman of the UT System Board of Regents and as Chairman of the UT Investment Management Co. He also serves on the national board of Young Life. In 2003 he received the SMU Dedman School of Law Distinguished Alumni Award and was inducted into the Texas Business Hall of Fame. In 2005 Mr. Rowling was inducted into both the UT Austin McCombs School of Business Hall of Fame and the All-American Wildcatters for his achievements in the oil and gas industry.

Mr. and Mrs. Rowling, also a UT Austin graduate, have given generously to numerous organizations in Dallas and worldwide. Earlier this year, the couple donated \$25 million toward a building project at the McCombs School of Business.

Their most recent gift to UT Southwestern totaled \$5 million to support construction of the new William P. Clements Jr. University Hospital, as part of the *Building the Future of Medicine* campaign.

The Rowlings recently discussed the reasons behind their philanthropic decisions, as well as the people, family, and influences in their lives.

Q: You started in business with your father, helping him build Tana Production Co. until its acquisition by Texaco in 1989. You then co-founded your current firm, TRT Holdings, with your father. Are there lessons you learned early on from your father about running and building a business that still apply today?

Mr. Rowling: My father was a great mentor. He was a really good geologist. He loved geology. He told me things like: “Don’t ever work for money because money will take care of itself if you’re doing something you love.” He also said: “Do something you’re very passionate about.” And he developed in me a love for business. I wasn’t a geologist, but I loved the oil business.

We also got into the hotel business. We bought Omni Hotels and several other investments. What really always has come back to me from my father is this: Money contributes some. But if you work hard and you’re passionate, not every business results in financial gain. Sometimes it’s simply a gain in self-satisfaction. There are certain professions that don’t offer the opportunity to make a lot of money. In the energy business, obviously there was.

Q: What do you consider to be the drivers of your success over these many years?

Mr. Rowling: I think the biggest key, certainly, is that business is hard. You have to have endurance. You get knocked down a lot. You get disappointed a lot. So you have to have resiliency and tireless effort. I’ve had a lot of success, but it’s not always a straight deal. There are a lot of things that knock you down, too. And you have to get back up.

Maybe the most important trait or characteristic of a successful person in business is tenacity. Being tenacious. If you get disappointed, get up and go again. If you get knocked down, get up and go again.

I have a saying: An ounce of tenacity is worth a pound of brains. There may be lots of people smarter than we are, but they can’t stick with it. The idea is to stick with it.

Q: In addition to being a leader in business, you have also been a great leader in your community. What has motivated your desire to give back to your community? Do you have any stories or recollections of times when you felt you were truly able to make a difference?

Mr. Rowling: My father was a good example, as I grew up without anything. We were very modest, middle class. Dad lost his job when I was 7 years old, so we struggled through my growing-up years. When he started making a little bit of money, he was very generous with it. He did things like pay for college educations for kids in need. He didn’t cling to his money. He set a good example of giving back.

Terry and I always have felt obligated to give back. As a Christian, I’m influenced by my faith – that I’m a steward over it. And, so to the extent that we have it to give, it’s a privilege and a responsibility.

Q: Mrs. Rowling, what is your background and where did you grow up?

Mrs. Rowling: I grew up in Fort Worth, where I attended Paschal High School. I have one brother who still lives in Fort Worth. I graduated from the business school at the University of Texas at Austin; however, my interests are more creative.

Q: What are your hobbies and activities that you are passionate about?

Mrs. Rowling: I enjoy oil painting, which is fairly new for me. A beginning oil painting class offered by the SMU Continuing Education Department caught my eye, so I gave it a try and loved it. Now I take private lessons and attend workshops. I read books and watch videos on painting also. It is really fun to have this passion.

I also enjoy playing golf with friends and my husband. I love traveling, as well.

We have two sons, now 32 and 30. It was pretty much a full-time job raising them. Now I enjoy the hobbies I mentioned, but my favorite thing to do is spend time with our three grandchildren. We are blessed because they live here in Dallas, so we get to see them often.

Mr. Rowling: We’re very proud of both of our boys. They both serve on our foundation board and have a heart for giving and sharing. They grew up in a very different environment than we did. They grew up in a house of affluence, yet neither of them has bought into the trappings of wealth and “stuff.” One works in the business with me. And our older son runs a couple of halfway houses, counseling men with alcohol and drug addictions.

Q: You have also been very involved in the community. What would you say has kept you motivated and passionate about giving back for so many years?

Mrs. Rowling: My faith is what motivates me. We’ve been given so much. “From everyone who has been given much, much will be demanded.” We’re responsible to give back to others.



Q: Obviously you're both huge UT Austin supporters and have been very generous in supporting the McCombs School of Business. Besides being your alma mater, is there anything else about the school that has kept you and Mrs. Rowling so passionate in your support?

Mr. Rowling: I love UT Austin. I served a stint on the UT System Board of Regents, which really introduced me to more campuses than just UT Austin. I was Chairman of the Finance and Planning Committee and was a member of both the Academic Affairs and Health Affairs committees, so I got to know the other UT institutions. I love the state of Texas. We have properties and operations and hotels in most of the states. But I love Texas the most – everything about it.

UT Austin is where I went to school and where we met, so I am passionate about it. Education is the great equalizer. Put in hard work and gain an education, and there's no limit. I'm passionate about higher education, period.

Q: What do you hope your contributions to the school will help to achieve?

Mr. Rowling: College is becoming less and less affordable, so philanthropy is playing a bigger and bigger part in university operations. The state used to pay 70 percent of running UT Austin, for example, and now it only pays 13 percent – so philanthropy fills the void there. We are helping build the graduate school of business at UT Austin, which is going to break ground next year. We also contribute to scholarships and things of that nature. I think that's really important.

Q: How did you become involved with UT Southwestern?

Mr. Rowling: I first served on the Zale Lipshy University Hospital Board of Visitors. Paul Bass [former Chairman of the Board of Southwestern Medical Foundation] got me involved. Then I was on the St. Paul Medical Foundation Board, but when I got on the UT Board of Regents, I had to get off that board. I actually was on the search committee that hired Dr. Dan Podolsky [UT Southwestern President]. I am very gratified by that decision, as I look today at what a great job he is doing. People in our community may not realize the high quality of recruits he's bringing to UT Southwestern to fill some of the positions that are open. It's amazing what a great job he's done.

Q: Your most recent gift to the new William P. Clements Jr. University Hospital follows an earlier gift for UT Southwestern's *Innovations in Medicine* campaign. Why is it important to you both to support the medical center, and, in particular, the University Hospital and the *Building the Future of Medicine* campaign?

Mr. Rowling: We love the plans for the new hospital. We think it's going to be transformational for UT Southwestern. I got to know a good deal about UT Southwestern when I was on the UT Board of Regents. In terms of basic sciences and education, UT Southwestern is ranked at the top in the country. In terms of clinical care, this hospital is going to put them on the map. I think it's going to change the face of the entire institution.

Even though Zale Lipshy University Hospital and St. Paul

University Hospital are great clinical care centers, I still think many people in Dallas associate UT Southwestern's clinical care function with Parkland. While Parkland has its function as the county hospital – and is known for its trauma center, number of babies delivered, and OB-GYN, UT Southwestern needs this new hospital to give it its own identity.

This hospital is going to have 460 beds. It's going to be state-of-the-art. It's going to be forward-thinking and completely patient-centered. I think in the future when people think of UT Southwestern and clinical care, they're going to think of the Clements University Hospital. I think it will change the reputation of UT Southwestern.

Q: You serve on the Executive Committee of Southwestern Medical Foundation. What attracted you to the Foundation in the first place? And what do you feel you've helped it accomplish during your tenure?

Mr. Rowling: I've only been back on the Foundation board for a couple of years. When I got off the Board of

“In terms of clinical care, this hospital is going to put them on the map. I think it's going to change the face of the entire institution.”

– ROBERT ROWLING





Regents, I decided no more boards. But I did agree to get on the Southwestern Medical Foundation board, because I love UT Southwestern, and I love the Foundation. I think they both have incredibly bright futures ahead. The Foundation, soon to have \$1 billion in assets, has a significant impact on the medical center. I believe the Foundation board has had amazing people – people such as Paul Bass, Bill Solomon, and Dr. Kern Wildenthal – who have helped build it.

I also believe some of the new faces on the Foundation's Board will add even more strength to the organization and how it can aid the medical center. Plans are to add to the asset base and make more investments. We want to be a bigger and better part of generating additional philanthropy for UT Southwestern.

Q: You have been generous supporters of a long list of educational and civic organizations throughout the Dallas area. Are there certain things you look for or consider when deciding what organizations to support?

Mrs. Rowling: We truly want to help people in need. We are big supporters of Young Life, Voice of Hope, Council for Life – mostly helping the needy and underprivileged, as well as the next generation. We are particularly interested in focusing our support efforts in West Dallas. We are working with several groups there, trying to slowly help change that community. I worked at the Voice of Hope this summer and just fell in love with the kids there.

Mr. Rowling: We've decided to concentrate on West Dallas because it's an area of our community that really needs a boost – basically a holistic approach: education, after-school care, mentoring. There are such groups as Voice of Hope, Mercy Street, H.I.S. BridgeBuilders, and Young Life. The idea is to try to catch these kids at an early age and assign mentors to them and change the future of that community.

H.I.S. BridgeBuilders is a fairly new organization. Omni Hotels actually changed our hiring policy because of H.I.S. BridgeBuilders. They help train men and women, some off the streets and some who are just out of prison. They help them learn how to get jobs. We've hired more than 100 people from West Dallas now, because of that group.

We also love Africa and focus our support there, as well. That has included the Cure hospitals, Young Life, International Justice Mission, Hope International, and Living Water International. All of these organizations we've seen firsthand, and they change lives. We visited Africa a couple of years ago and fell in love with the country and its people.

Mrs. Rowling: It didn't seem right to just send money. So we went to Africa to visit, so we could know what we were giving to. It changed our perspective completely.

We also support another nonprofit called LEAP, Life Enhancement Association for People. It was started by a plastic surgeon here in Dallas [Dr. Craig Hobar, Clinical Associate Professor of Plastic Surgery at UT Southwestern, who completed seven years of postgraduate surgical training at Parkland Memorial Hospital]. He now dedicates much of his time to traveling around the world to enrich and improve children's lives – children who have cleft lip and palettes and other craniofacial abnormalities. I had the privilege of going on a medical mission trip with his team of doctors and nurses to a remote area of India in February 2012.

Q: Your generosity and leadership in the community has spanned many years, and you have been able to work with so many people throughout Dallas. Is there any advice you might give younger generations about how they can make an impact in their community?

Mrs. Rowling: Keep your eyes and ears open to needs out there. We are commanded to help the poor, and we will always have poor.

Mr. Rowling: You don't have to have a lot of wealth to make an impact. You should see some of these kids. You can do a world of good just by giving your time.

Mrs. Rowling: They need bodies; they need people who care.

Mr. Rowling: Get involved. Spend some time volunteering.

Q: What was your reaction to hearing that you had been chosen for the Charles Cameron Sprague Community Service Award?

Mr. Rowling: Obviously, I feel like there are certainly other people who are much more deserving than we are. I feel like we've done some things for the community, but we're relatively new to Dallas. We've only been here 16 years, which means we're not longtime residents by Dallas standards. There are so many people in this community who I look around at – people who helped me when I first came to Dallas. We haven't done anything like those people have done for Dallas. Hopefully we will some day.

However, we are obviously very touched. There are many things I'm passionate about in Dallas. While I love SMU and UT Dallas, I personally have been attracted to UT Southwestern more than any place. I look at what's going on at UT Southwestern. There's life-changing work going on there. Research is amazing. Education is amazing. And with the new hospital opening next year, it will make a big difference in expanding the clinical side of the medical center. It's an exciting time, and there are a lot of opportunities ahead of us. ■





Opening

The patient was a young woman who Dr. Amer Shakil only spoke with while he was on weekend rounds.

Her hospitalization in 2012 was brief, but months later she contacted him about a procedure she had been told she needed. The woman had a series of questions, which he patiently answered. When she was ready to leave, she said one last thing that has stayed with Dr. Shakil.

“I didn’t want to make this decision without talking to you first,” she told him.

That kind of trust and confidence is the foundation that family medicine is built on, said Dr. Shakil, Interim Chairman of Family and Community Medicine at UT Southwestern Medical Center.

“No matter how advanced we get technologically, patients want someone who really cares and understands them,” he said. “They want to talk to someone they can trust.”

By its very name, family medicine implies meaningful relationships that span generations.

“Patients share things with you as if you were a family member. They ask, ‘Should I do this, or should I do that?’ because of the relationship you have with them,” said Dr. Shakil, who holds the Perry E. Gross, M.D., Distinguished Chair in Family Medicine; the Stanley Gilbert, M.D., Professorship in Family Practice; and the Dr. Bill Ross Professorship in Family Practice.

Many patients only see their primary-care physician once or twice a year for their annual physical or for acute problems, yet even then that relationship is no small thing. It’s what keeps patients coming back to UT Southwestern for all of their medical needs, large and small.

“Many people don’t go to their doctor just to get a prescription and walk out,” Dr. Shakil said. “What I have learned is people want to know they are valued.”

Although some know UT Southwestern best for its world-class research, unparalleled medical school training, and internationally renowned specialists, for a growing number of patients, it is taking on a new role.

It is their medical home.

The front door When patients walk into the Family Medicine-Primary Care Clinic, they open the door to all that UT Southwestern has to offer.

Cutting-edge therapies and innovative treatments are within walking distance. Knowledgeable specialists from every area of medicine are nearby. Two university hospitals are a few seconds away, and the state-of-the-art William P. Clements Jr. University Hospital, slated to open in late 2014, is just down the street.

Many patients only see their primary-care physician once or twice a year for their annual physical or for acute problems, yet even then that relationship is no small thing. It’s what keeps patients coming back to UT Southwestern for all of their medical needs, large and small.

Doors

By Jan Jarvis



Patient Mary Ella Collins with Dr. Tamera McGregor

At UT Southwestern, patients searching for a medical home find a place where their health care needs are met in truly unique ways. Whether they need an annual physical or major surgery, or wish to enroll in leading-edge clinical trials, all can be found in the same academic medical center.

If the vastness of the 390-acre campus is in any way intimidating to new patients, that is offset by the intimate nature of the Family Medicine-Primary Care Clinic. It is a comforting introduction to UT Southwestern.

“Most people need a family physician,” Dr. Shakil said. “Even when our patients are referred to a specialist or are admitted to the hospital, they still come back to the clinic. Patients come back because this is their medical home.”

The term “medical home” was coined in 1967 to describe a single source of medical information about a patient. Over time it has evolved to describe primary health care that is accessible, coordinated, compassionate, and culturally effective, according to the American Academy of Pediatrics.

Found in bustling urban settings and quiet rural communities, medical homes have become an integral part of the national health care system. In creating a medical home for patients at UT Southwestern, much work has gone into identifying what patients want and how best to meet their needs.

One of the core features of a medical home is enhanced access. At UT Southwestern, office processes have been streamlined and bottlenecks removed to allow patients’ medical needs to be met by people they know, said Dr. Majula Julka, Medical Director of Family Medicine and Associate Professor of Family and Community Medicine.

“It’s a familiar face they see when they come here,” Dr. Julka said. “Our group of physicians are here every day and available for same-day appointments.”

Using a patient-centered model, a team of physicians, nurses, medical assistants, and other health care professionals ensures that individuals are seen quickly and that their care is coordinated. If they need to see a specialist, a referral easily can be made. A nurse takes a medical history and reviews medications with the patient before the physician arrives to make the process even smoother.

“We want their experience here to be as seamless as possible,” Dr. Julka said. “This team approach makes it possible to meet the patient’s needs in a timely fashion. They can tell their story one time to one person rather than going over it again and again.”

Kory Termine discovered just how efficient the team approach is when an earache led her to call for a morning appointment.

Less than two hours later she was in an exam room being seen by Dr. Nida Zahra, Assistant Professor of Family and Community Medicine.

The ease of access impressed Mrs. Termine, clinical practice manager for Anesthesiology and Pain Management at UT Southwestern.

“The timeliness and location of the appointment makes it possible for me to fit it into a workday,” she said. “I see family medicine as my medical home because they understand what it means to be employed while dealing with a health problem.”

Lunchtime and same-day appointments are another way the clinic is working to be more accessible to the thousands of employees on campus.



Dr. Amer Shakil

“One of our goals is to serve more employees, and lunch-hour appointments are a way of accomplishing that,” Dr. Shakil said. “Employees can see their primary-care physician without taking time off from their work.”

This approach made a difference to Janell Auld, director of hospital and facilities contracting at UT Southwestern, when a deep gash in her leg refused to heal.

“Right at my appointment time the doctor walked in,” she said, “It was really a very positive experience. I think this clinic is one of the best kept secrets at UT Southwestern.”

That’s the kind of experience that the staff wants to make sure all of their patients have at UT Southwestern. A patient-centered medical home model aims to personalize, prioritize, and integrate care to improve the health of people, families, communities, and populations, Dr. Julka said.

“We know people have choices when it comes to medical care,” she said. “We want to make our patients feel safe, and we want to deliver compassionate care so that this is where they want to come for their medical needs.”

From cradle to grave Growing up in Mineral Wells, Texas, Tamera McGregor saw her family physician as a “blue jeans” kind of doctor who really knew and cared about his patients.

“No matter how busy he was, he made you feel like he had all the time in the world,” said Dr. McGregor, now an Assistant Professor of Family and Community Medicine. “I liked going to the doctor.”

That physician left her with no doubts about what she wanted to do with her life. She liked the variety that family medicine offered, and she enjoyed being able to treat patients of all ages. Instead of focusing on one specific organ, her family medicine training enabled Dr. McGregor in any one office day, to remove a skin lesion, treat back pain, screen for diabetes, and examine a mother along with her children.

“You’re not limited in this field,” she said. “Family medicine opens you up to many different opportunities and experiences.”

Family physicians can practice in an urban setting, which Dr. McGregor found especially appealing because she is able to teach students, residents, and fellows as a faculty member in family medicine and palliative medicine at UT Southwestern. But rural and community medicine widens the opportunities even further.

At least 23 counties in Texas are without a physician, according to the Texas Medical Association. As the population grows, the demand for primary-care physicians will increase even more.

Family physicians who choose to work in rural communities often find themselves doing it all – from pediatrics to geriatrics. But even in big cities such as Dallas, there aren’t enough primary-care physicians.

“A patient-centered medical home model aims to personalize, prioritize, and integrate care to improve the health of people, families, communities, and populations.”

— DR. MAJULA JULKA



UT Southwestern family physicians find plenty of opportunities to deliver care in a variety of places, from ambulatory clinics and hospitals to nursing homes and hospices.

While the variety that family medicine offers was appealing to Dr. McGregor, she said she particularly enjoys the continuity of seeing patients and their families over a long period of time.

“The best thing about family medicine is you get to treat the whole family,” Dr. McGregor said. “I see babies on up.”

Some of Dr. McGregor’s patients have been with her since her residency in Fort Worth, and many have followed her through her other practice locations before she came to UT Southwestern.



Endowing the future of medicine

Mitch and Linda Hart established the Perry

E. Gross, M.D.,

Distinguished Chair in Family Medicine in 1999

with a \$1 million gift to Southwestern Medical Foundation. The gift honored their longtime physician and friend, Dr. Gross, who is a leading family medicine practitioner in Dallas. From 1954 to 1978, Dr. Gross was Chief of General Practice at St. Paul Hospital, and, for the past 15 years, he has been a Clinical Professor of Family and Community Medicine at UT Southwestern.

"I had one patient that I took care of from my intern year through her death," said Dr. McGregor, whose special interests include hospice and palliative medicine. "It was quite remarkable."

While such experiences can be painful, it's what makes family medicine so meaningful.

"I still find it challenging, fascinating and fulfilling," Dr. McGregor said. "I can see myself doing family medicine as an elderly lady."

Training a new generation Over the years, Dr. Shakil has seen more than a dozen of his patients grow up and attend medical school.

As a family physician who has worked in underserved communities, he undoubtedly has played a part in influencing some of his patients to become doctors.

"You're able to nurture those relationships because you are a family physician," he said. "Over the years, you not only take care of their health, but you try to mentor them."

Some medical school students may envision one day having the same kind of nurturing relationship with their patients. But when it is time for their residencies to begin, their eyes often focus on other specialties.

Approximately 8 percent of the 17,081 medical school students who graduated between 2009 and 2010 became first-year family medicine residents, according to the National Residency Matching Program (NRMP).

Still, for the fourth consecutive year, the family medicine match rate nationally increased in 2013, according to the NRMP. A total of 2,938 positions were filled out of 3,062 offered, for a fill rate of 96 percent.

Since 1973, when Dr. Spencer Shropshire became the first Chairman of the Department of Family and Community Medicine at UT Southwestern, the medical center's leadership has been committed to providing primary care physicians to meet an ever-growing need.

With the passage of the Affordable Care Act, the demand for family and community medicine physicians is expected to grow dramatically. The Association of American Medical Colleges predicts a shortage of 63,000 primary care physicians by 2015.

UT Southwestern is poised to meet the demand by recruiting medical students who appreciate the variety, flexibility, and satisfaction that family medicine offers.

"This is a field for physicians who want to have a long-term relationship with their patients and their families," Dr. Shakil said. "These relationships are important, not just to the patient, but to the physician."

Dr. Christina Avila, a graduate of UT Southwestern and now a second-year resident at Parkland Memorial Hospital, is that type of physician.

"I thought about OB-GYN but realized I was happiest during my family medicine rotation," she said. "It fits my personality."

She liked treating little children to elderly adults. What some specialists in other areas might find routine and boring, she found satisfying. She enjoyed doing well-woman exams and kids' physicals. The idea of helping patients stay well through preventive care also appealed to her.

"For the most part, people just seem to be happy in family medicine," she said.

Family medicine also lends itself to having a more balanced lifestyle, which Dr. Avila appreciated.

"It's okay to get married and have children," she said. "It's like having a regular job."

Still, family physicians often face reimbursement issues because some of the work they do is not covered by insurance. For instance, patient education is something family physicians often do, but it's not usually reimbursed.

Despite that reality, family medicine residents often discover that the relationships developed with patients have a value that goes beyond reimbursement.

For example, when a patient is hospitalized, family medicine residents are taught that it's important to continue the relationship with the patient, Dr. Shakil said.

"We train them that even if they are not taking care of the patient in the hospital, a visit goes a long way," he said. "The patient is happy to see you, and they're happy you took the time out for them. You may have not addressed their medical care, but it's the relationship that matters." ■

Older & Wiser



By Ruth Eyre and Lin Lofley

UT Southwestern's SAGE program schools the young on caring for the old

Dr. Janna Hardland, a first-year resident in Internal Medicine, examines Louise Alexander.

When Dr. Janna Hardland was in her early teens, her grandfather, Vernon Harris, came to live with the family in Southlake.

In the last stages of Mr. Harris' life, Ms. Hardland witnessed firsthand his decline from family patriarch to victim of Alzheimer's disease.

It was difficult to watch, she said, but she attributes that experience with inspiring her to decide to choose medicine as a career – specifically, geriatrics – and perhaps to find a way to help seniors cope with age-related health issues.

Fast forward nearly 10 years, and Dr. Hardland is a first-year resident in Internal Medicine at UT Southwestern Medical Center, with a geriatrics specialty in her sights. And she is becoming a geriatrician at a time when care for an aging national population decidedly is a front-burner topic.

UT Southwestern is among the leaders in the field of geriatric care, with major grants coming to the campus. Among the support is a recent \$1 million, four-year grant provided by the Nevada-based Donald W. Reynolds Foundation, which has been at the forefront of funding geriatric research.

Under its Aging and Quality of Life program, the Reynolds Foundation has advocated teaching geriatrics to clinicians since 1996. Its most recent round of grants – called Next Steps awards – went to 10 institutions. It was the second such grant to UT Southwestern; Next Steps is the expansion of treatment strategies beyond medical schools to all members of the health care team.

Continued funding for geriatric research at the medical center has come about largely under the leadership of Dr. Craig Rubin, Chief of Geriatrics in the William T. and Gay F. Solomon Division of General Internal Medicine and Principal Investigator of the UT Southwestern Aging and Geriatrics Education (UT SAGE) program.

“The Reynolds Foundation grants have helped UT Southwestern respond to the growth of our aging population by providing better training to every graduating medical student in the knowledge, skills, and attitude needed to take better care of vulnerable older adults,” said Dr. Rubin, who directs the Mildred Wyatt and Ivor P. Wold Center for Geriatric Care at UT Southwestern. “In addition, this latest grant will train medical students to work collaboratively on health care teams, which is essential to providing high quality health care”



Patient Adrienne Kauffman with medical student Michael Wu



Dr. Craig Rubin consults with trainees.

UT SAGE’s collaboration with the UT Southwestern School of Health Professions and with educators in the fields of nursing, social work, and pharmacy, will develop a curriculum that emphasizes patient safety and patient-centered care. Included in the curriculum will be virtual interprofessional experiences

that use the technology as a teaching tool, as well as face-to-face patient experiences.

“The major emphasis [of the Reynolds Foundation grant] is on undergraduate medical training that will enhance inter-professional training and physicians’ exposure to other disciplines,” said Dr. Rubin, holder of the Margaret and Trammell Crow Distinguished Chair in Alzheimer’s and Geriatric Research, the Seymour Eisenberg Distinguished Professorship in Geriatric Medicine, and the Walsdorf Professorship in Geriatrics Research.

Faculty from the various professions will present at geriatrics Grand Rounds, and a nationally known nonphysician visiting professor will speak annually on geriatric issues in order to highlight the critically important role all members of a health care team play in the care of the older patient.

The Reynolds Foundation commitment to geriatrics grew out of its board’s recognition 10 years ago that despite its longtime efforts, the U.S. would soon face a critical shortage of geriatricians. The foundation set about providing grants to encourage U.S. medical schools to strengthen training in the specialty. In two cycles, the Reynolds Foundation awarded grants for \$2 million each to 10 institutions, including UT Southwestern. The latest Next Steps grant follows a \$2 million grant awarded in 2008.

“These are very competitive grants,” Dr. Rubin said. “The Reynolds Foundation decided a couple of years ago that it would fund a new round of grants open to the institutions that had previously received its support.”

Those efforts continue as UT Southwestern faculty trains the next generation of geriatricians. And the country will need them. The baby boomer generation is huge.

“There was a time when people thought pediatrics did not need to be a specialty, and that children were just ‘small adults’ and medically you could treat them the same,” said Dr. Amit Shah, Associate Professor of Internal Medicine, who oversees the geriatrics curriculum. “Older adults, just like children, are a vulnerable population. We now have enough knowledge from research and clinical care to realize that older people need to be treated differently or you can harm the patient.

“Diseases show up differently. For example a disease that might be simple and uncomplicated, such as a urinary tract infection, can show up in completely different ways in an older person and result in a hospitalization. Not only do diseases differ, but treatments differ also. Treatments that might be fine for a younger adult can cause harm in older people as their bodies change and cells and organs lose function.”

*“Not only do diseases differ,
but treatments differ also.
Treatments that might be fine
for a younger adult can
cause harm in older people as
their bodies change and
cells and organs lose function.”*

- DR. AMIT SHAH

Michael Wu, a fourth-year medical student at UT Southwestern, said, “Geriatric patients have social and physiological changes that influence their health. For example, polypharmacy – taking more than five medications – becomes a bigger issue with the elderly due to increased medical problems and metabolic changes that influence elimination of drugs.”

When dealing with patients, particularly older patients, “We, as physicians, need to assess means of transportation, finances and functional capacity, such as activities of daily living, family input, and much more,” he said.

Mildred Wyatt and Ivor P. Wold Center for Geriatric Care



In 2000 Ivor P. Wold and his wife, Mildred, initiated a \$2 million gift to Southwestern Medical Foundation to establish the Mildred Wyatt and Ivor P. Wold Center for Geriatric Care at UT Southwestern. Their gift has been beneficial in developing and

assessing improved modes of care for the elderly, including support of an innovative House Calls program that brings comprehensive geriatric care to patients' homes. In addition, the Wold Center helps facilitate the training of geriatrics specialists.

Through the fellowship program, UT Southwestern trains doctors in geriatric medicine. The fellows work in the Wold Center and receive specialty training in palliative care, neurology, geropsychiatry, and physical medicine and rehabilitation. In addition to the fellows, internal medicine residents and medical students from UT Southwestern and other medical institutions also train at the Wold Center.

Mr. Wu, 25, who was born at St. Paul University Hospital, graduated from the Biomedical Academy at Carrollton's R.L. Turner High School, and from UT Austin, where he studied Biology. He plans to apply for an internal medicine residency but is still uncertain which specialty he will pursue.

The new program's evolving curriculum is relevant to nearly all fields of medicine as well. “I think that all of my classmates benefited from this curriculum and will be able to use it in the future to deliver better patient care in any specialty area where elderly patients may be cared for,” Mr. Wu said.

About the time of the first Reynolds Foundation grant 10 years ago, Vernon Harris was slowly being taken by Alzheimer's disease in the Southlake home of his family. He would soon pass away at the age of 70.

Dr. Hardland graduated from the University of Oklahoma – where she studied zoology and Spanish – and was admitted into UT Southwestern Medical School. In her third year, a four-week rotation at Parkland Memorial Hospital allowed her to work on a geriatrics care team led by Dr. Shah, serving as attending physician.



It was Dr. Shah who nominated Dr. Hardland for the Lorraine Sulkin-Schein Award in Geriatric Medicine, which recognizes a graduating medical student who has demonstrated compassion, keen interest, and commitment to the care of older adults. Effusive in his praise, he said: “there are few students who have the ‘whole package’ to be an excellent primary care physician, and Janna has this. Her most exceptional attributes are her excellent bedside manner and how she genuinely enjoys hearing and understanding the story of the patient.”

The Lorraine Sulkin-Schein Award is named in honor of a longtime supporter of UT Southwestern who bequeathed funds to promote geriatrics as a career path for medical students. Mrs. Schein died in 2007 at the age of 89. Her husband, Dr. S. Edward Sulkin, served as Chairman of Microbiology at UT Southwestern from 1945 until his death in 1972.

Dr. Hardland, who graduated in June from UT Southwestern, said, “I love the patients, their stories, their complicated medical histories, and their unique physiology. Geriatrics incorporates

my interests in treating complex and intellectually challenging patients, providing comprehensive health care, and building strong personal relationships with my patients.”

A member of one of the first classes to benefit from the new geriatrics curriculum, Dr. Hardland said exposing students to this burgeoning field might be beneficial to all concerned.

One male classmate, she said, is considering geriatrics and a female classmate has decided on geriatric neurology. “That’s three – that’s big,” Dr. Hardland said.

Few might consider three out of UT Southwestern’s 221 medical school graduates of 2013 a lot, but currently less than one graduate per U.S. medical school selects geriatrics as a specialty.

“Even if there were a dramatic increase in the percentage of students receiving advanced training in geriatrics, we would not be able to meet the need of the aging population,” Dr. Rubin said. “That is why we chose to create a model for geriatrics and aging training for all medical students.”



Dr. Amit Shah oversees the geriatrics curriculum.

Questionnaires completed by graduating medical students help illustrate the program's effectiveness. In 2010 only 73.5 percent of UT Southwestern medical students rated their geriatrics training during medical school as "adequate" or better. By 2013 that number had risen to 91.6 percent.

Dr. Rubin said the latest grant will allow UT Southwestern to focus on creating a curriculum that will improve cooperation between physicians and other health professionals. All must join together to handle the problems that affect geriatric patients' health and well-being, he said, so the learning will spread across campus.

"A lot of what we will do is focus on improving physicians' communication with other professionals, such as physical therapists, physician assistants, nurses, and other members of the health team required to care for older adults," Dr. Rubin said.

Dr. Hardland readily agreed, saying, "I think teaching the subject is very, very important, not only to pique interest in the specialty but also because of the importance of all physicians having the education required to provide the special care and special management that elderly patients need." ■

William T. and Gay F. Solomon Division of General Internal Medicine



In 2003 Mr. and Mrs. William T. Solomon made a landmark \$10 million gift to Southwestern Medical Foundation to help develop a model for clinical service in General Internal Medicine, enabling physicians and staff to center their attention and time on patients, despite increasing pressures that interfere with providing personal care truly responsive to all of a patient's needs.

The Solomons' support implemented enhanced services in UT Southwestern's General Internal Medicine division, which was renamed in honor of the couple. Physicians in the division, which includes the Geriatrics Section, in aggregate see more patients than does any other service at the medical center.

The Solomons' intent was to enable General Internal Medicine to be a proving ground to perfect a seamless system of clinical care, combining exemplary patient-centered services with the latest technology and expertise.

In 2011 the Solomons gave a second gift to Southwestern Medical Foundation, \$1 million, to help build and equip the new William P. Clements Jr. University Hospital at UT Southwestern.

"Gay and I feel that the new University Hospital is a key component of the medical center's continued trajectory to the next level of clinical excellence, which in turn is an essential ingredient in UT Southwestern's mission to become one of the world's premier academic medical centers," said Mr. Solomon, Chairman of the Board of Southwestern Medical Foundation and Chairman of the campaign to support construction of the William P. Clements Jr. University Hospital.



PRIDDY WINNER GETS DAY-TO-DAY LAB INTRODUCTION

By Jan Jarvis

Samya Isa's scientific workspace is usually her home in Plano. But this past summer, the 16-year-old did research in a more sophisticated setting – a laboratory at UT Southwestern Medical Center.

“Honestly, it was the first lab I’ve ever done an experiment in, so I was new to everything,” she said. “It has been great to get to know how a lab works and get an idea about the day-to-day successes and failures.”

Samya, who is the Kathryn and Ashley H. Priddy Young Scientist Award winner, is no stranger to research.

Southwestern Medical Foundation established the Priddy Award in 1993 to fund an annual two-month summer research fellowship for an outstanding high-school student who participates in the Dallas Regional Science and Engineering Fair.

“I’ve been entering science fairs nearly every year since I was in kindergarten,” said Samya, a senior at Plano East Senior High School.

For her science fair entry, she conducted experiments to test if various essential oils could stop bacterial growth. Her project explored how oils could be used as a natural product alternative for treating bacterial infections.

As a Priddy Award scholarship recipient, Samya took part in the Science Teacher Access to Resources at Southwestern (STARS) summer research program, an honor that included working in the lab of Dr. Linda Baker, Professor of Urology in the Eugene McDermott Center for Human Growth and Development and Director of the Sarah M. and Charles E. Seay Center for Pediatric Urology.

“Students in the STARS program are typically thrilled to learn they’ll work in a lab to participate in real research,” said Dr. Stuart Ravnik, Assistant Dean of the UT Southwestern Graduate School of Biomedical Sciences and Associate Director of the STARS program.

“UT Southwestern really is my dream medical school.”

— SAMYA ISA

“Although the Priddy Award comes with the monetary supplement for the summer, I believe the winners would say that the most valuable part is to be able to do research and be a part of the STARS summer research program,” Dr. Ravnik said.

Samya said the hands-on experience has been very rewarding, especially in the anatomy lab.

“I dissected worms and frogs in school, but to actually look at human body parts was really amazing,” she said.



Dr. Stuart Ravnik shares a moment of discovery with STARS students who were taking part in a hands-on demonstration at the Perot Museum of Nature and Science.

As part of STARS, she heard a presentation on stem cells by Dr. Sean Morrison, Director of the Children’s Medical Center Research Institute at UT Southwestern, a Howard Hughes Medical Institute Investigator and holder of the Mary McDermott Cook Chair in Pediatric Genetics.

After the presentation, she even got some advice from Dr. Morrison about which college she should attend – and the value of research experience regardless of what field she pursued.

“UT Southwestern really is my dream medical school,” Samya said. “My experience here has been absolutely wonderful and has strengthened my motivation to continue along the medical and research path.”

The Priddy Award is funded through the Kathryn and Ashley H. Priddy Fund, which was created in 1992 with a \$50,000 gift from Amanda Amsler, Kathryn Priddy’s mother, and combined with an endowment fund established in 1984 honoring Ashley Priddy.

“It is a tremendous thrill to see a talented and eager young scientist, like Samya Isa, benefit and develop in science as a direct result of the generosity and foresight of the Priddy family,” said Kathleen Gibson, President of Southwestern Medical Foundation. ■



DR. DAVID LEVERENZ, HO DIN AWARD WINNER, CONTINUES LEGACY OF EXCELLENCE

SOUTHWESTERN MEDICAL FOUNDATION HAS GIVEN TOP HONOR TO HIGH ACHIEVERS FOR 70 YEARS

UT Southwestern Medical Center has graduated more than 10,000 physicians over the years. But only a select few have earned the highest honor given to a graduating medical student: the Ho Din Award.

Each year this hallmark of excellence is bestowed by Southwestern Medical Foundation to an outstanding senior of UT Southwestern Medical School. Established in 1943, the award recognizes students who exhibit outstanding knowledge and empathy. Ho Din is a Greek acronym for the phrase “the spirit of medical wisdom and human understanding.”

For Dr. David Leverenz, the 2013 Ho Din Award winner, the aspects of compassion and caring are what drew him to a career in medicine.

“I wanted a career that combined working with people and really helping others,” said Dr. Leverenz. “I couldn’t think of a better way to combine the two than with medicine.”

After receiving the Ho Din Award, many winners go on to achieve high levels of distinction and success in their fields, like Dr. Joseph Goldstein, the 1966 winner who shared the 1985 Nobel Prize in Physiology or Medicine. He is the first UT Southwestern Medical School graduate to win a Nobel.

Dr. Leverenz said he is honored to be in such prestigious company. “The Ho Din Award has such a great history, and its winners have accomplished so much. Looking at the list of past winners, I’m extremely humbled.”

Other notable Ho Din winners include Dr. George Thomas Shires (1948), who chaired the Department of Surgery at UT Southwestern, and Dr. Mary Alice Bone (1955), a female pioneer in her field and the first woman to win the Ho Din.

Dr. William D. Willis (1960), an internationally known researcher-author who has been president of four national scientific societies, and Dr. Barbara E. Murray (1973), Director of Infectious Diseases at the UT Health Science Center at Houston, were also Ho Din recipients.

The award, which includes a certificate, a gold key charm, and a cash prize, honors Dr. Edward H. Cary, the first President of Southwestern Medical Foundation. Dr. Knox E. Miller and Maj. Gen. W. Lee Hart, at the request of the Foundation, used the phrase to “emphasize ‘spirit,’ that ethereal something which is of great importance to a physician,” according to Dr. Miller.

Dr. Leverenz personifies what the Ho Din stands for whenever he comes face to face with patients.

“No matter what I’m doing, I’ll always love interacting with patients,” said Dr. Leverenz. “I love listening to their stories, gaining their trust, and partnering with them in improving their health. That’s what gets me excited in the morning.”

Dr. David Balis, Associate Professor of Internal Medicine and Dr. Leverenz’s mentor at UT Southwestern, said: “What strikes me most about David is his caring, sincere, compassionate personality. It’s obvious that he really does care about his patients in his interactions with them.”

Dr. Leverenz credits Dr. Balis and other mentors at UT Southwestern for teaching him the compassionate and ethical side of medicine and “how to stay connected to patients on so many different levels.

“I’m extremely grateful to all my mentors and to Southwestern Medical Foundation for this inspiring honor. I’ve had such an incredible experience at UT Southwestern. I couldn’t imagine going to any other medical school. I’m honored, and I look forward to building the rest of my career on what I learned from all the great experiences I’ve had at UT Southwestern.”

In addition to great mentors and hard work, Dr. Leverenz credits those close to him as having played an important role in his success. “I’m especially thankful for the support of my wife, family, and friends. I don’t think any award would be possible without them.”

The award is another example of the way the Foundation encourages young doctors and scientists to re-shape the world’s understanding of health and medicine.

“The Foundation’s grants, scholarships and awards play a vital role in supporting the medical center and transforming the careers of the next generation of leaders in patient care, biomedical science, and disease prevention,” said William T. Solomon, Chairman of the Board of Southwestern Medical Foundation. “None of this can happen without the strong support of Foundation donors who have been and will increasingly be so essential to our success.”

Dr. Leverenz, a native of Fort Worth, is also the recipient of the Richard Mays Smith Scholarship Award, which was established to honor one of Dallas’ earliest internists, a former Associate Professor of Internal Medicine at UT Southwestern who died in 1975. The award is given on the basis of achievement, interest in internal medicine, and financial need.

Dr. Leverenz and his wife, Molly, have moved to Nashville, Tenn., where he is serving his residency at Vanderbilt University Medical Center. He plans to focus on internal medicine and may specialize in oncology or rheumatology.

But whatever medical specialization he pursues, he’ll bring to it the compassion, kindness, and empathy that are telltale traits of a Ho Din winner. ■



Many Ho Din Award winners achieve high levels of distinction and success in their fields. Dr. Joseph Goldstein, the 1966 winner, shared the 1985 Nobel Prize in Physiology or Medicine. Dr. Goldstein is the first UT Southwestern Medical School graduate to win a Nobel. He is now Chairman of Molecular Genetics and holder of the Julie and Louis A. Beecherl Jr. Distinguished Chair in Biomedical Research and the Paul J. Thomas Chair in Medicine at UT Southwestern.



Ho Din is a Greek acronym representing “**the spirit of medical wisdom,**” and Southwestern Medical Foundation has given the award **annually** since **1943**. The Ho Din Award, which includes a certificate, a key charm, and \$7,500, honors Dr. Edward H. Cary, the first President of Southwestern Medical Foundation. Winners are recognized for exhibiting outstanding knowledge, understanding, and compassion.

MAKING A DIFFERENCE

Southwestern Medical Foundation is indebted to the many loyal friends who support its efforts to improve medical care, education, and research in North Texas. These recent major gifts and pledges, along with many smaller donations to the Foundation, help provide the resources needed to ensure that UT Southwestern and its affiliated institutions will be of unsurpassed quality.



Sby and Charlotte Anderson

Sweetheart Ball 2013

The Sweetheart Ball, one of Dallas' prestigious charity events, raised \$1.77 million this year to support cardiovascular research and clinical care at UT Southwestern. For more than three decades, the annual gala has raised funds to support both new and ongoing programs at the medical center for the prevention and treatment of heart disease.

Since its inception, the Sweetheart Ball has raised more than \$19 million for cardiovascular research at UT Southwestern. The latest gift was made to Southwestern Medical Foundation through the Sweetheart Ball Fund at Communities Foundation of Texas.

The gala has become a tradition since it was founded in 1981 by a group of civic-minded women committed to battling the nation's leading cause of death. The 2013 event was chaired by Charlotte Jones Anderson, Executive Vice President and Chief Brand Officer of the Dallas Cowboys and a member of the Board of Trustees of Southwestern Medical Foundation.

"I was truly honored to chair the Sweetheart Ball this year," said Ms. Anderson. "For 31 years, the generosity of Sweetheart members and friends has enabled UT Southwestern to continue to be recognized as one of the world's best in cardiology research and treatment. The overwhelming and generous support we received this year will continue to make a significant impact toward this research and treatment at the medical center."

Funds from the 2013 Ball, which was held at Brook Hollow Golf Club in Dallas, were matched anonymously for the final amount raised. Proceeds support the Sweetheart Ball Fund for Cardiology Research, which has fueled the search for new therapies to prevent and cure heart disease and has fostered

innovative pilot projects, including novel ways to regenerate heart tissue.

“Support from the Sweetheart Ball Committee has been a major force behind many of the dramatic advances being made in cardiovascular medicine at UT Southwestern,” said Dr. Joseph Hill, Chief of Cardiology and Director of the Harry S. Moss Heart Center.

“With that support, we’ve been able to attract the best and the brightest to our campus, such that our program is now unquestionably among the very strongest in the world. I’m aware of no other place with the same degree of backing from its local community, and we owe so much to the generous supporters of this annual gala,” said Dr. Hill, who also holds the James T. Willerson, M.D., Distinguished Chair in Cardiovascular Diseases and the Frank M. Ryburn Jr. Chair in Heart Research.

Low Foundation

The Lowe Foundation has donated \$1 million to Southwestern Medical Foundation to establish the Erma Lowe Center for Alzheimer’s Disease Research at UT Southwestern.

The latest gift follows a \$1 million donation made by the Lowe Foundation in 2008 that created the Erma Lowe Laboratory in Alzheimer’s Research and supported the work of Dr. Craig Powell, Associate Professor of Neurology and Neurotherapeutics and Psychiatry. The most recent gift upgrades the Laboratory to a Center.

“As a result of the Foundation’s initial gift, researchers in Dr. Powell’s lab, collaborating with other researchers at the medical center, have developed a novel genetic vaccination method that appears in initial studies to clear specific toxic peptides from the brains of an Alzheimer’s disease mouse model without harmful side effects. This latest gift will enable Dr. Powell to continue the development of this vaccine,” said Dr. Daniel K. Podolsky, President of UT Southwestern.

The Lowe Foundation was established in 1988 by civic leader Erma Lowe and her daughter, Mary Ralph Lowe, who has carried on her mother’s commitment to the health and educational needs of women and children. Since its inception, the Lowe Foundation has assisted more than 400 organizations throughout Texas.

Erma Lowe was a dedicated volunteer and philanthropist, known for her tireless efforts on behalf of Cook Children’s Medical Center and numerous other charities. She served on the Texas Christian University Board of Trustees and was an honorary trustee for more than two decades. Her husband, Ralph, was a Texas wildcatter who earned a reputation as one of the state’s most respected members of the oil and gas



LYDE “CISSY” AND W. PLACK CARR JR.

Friends and colleagues of W. Plack Carr and his wife, Cissy, have come together to honor the couple for their decades of service to the Dallas community by establishing a professorship in medical education at UT Southwestern Medical Center.

Their gifts, made to Southwestern Medical Foundation – from which Mr. Carr recently retired after 18 years of leadership – have established the Cissy and W. Plack Carr Jr. Professorship in Medical Education, an endowment that supports a field in which the couple has long been invested. The Carr Professorship will be held by the Master of Cary College at UT Southwestern Medical School, which is named after Dr. Edward Cary, the founder and first Dean of the medical school, and founder and President of Southwestern Medical Foundation.

“Cissy and I are both very honored by the generosity of our friends and believe that the endowment’s support of medical education is fabulous,” said Mr. Carr. “The gift is particularly meaningful because it is an investment in UT Southwestern, its educational leaders, and the students the school serves. We’re very grateful for this wonderful honor.”

Mr. Carr’s involvement with the Foundation began in 1992, when he joined the Board of Trustees. In 1995 he was appointed President of the Foundation, filling the vacancy created when Dr. Charles C. Sprague relinquished that position. During his tenure at the Foundation, its assets grew from \$117 million to more than \$800 million.

Mr. Carr, who grew up in Dallas, worked in the brokerage and investment banking industry before joining his family’s oil and gas business, Carr Exploration Corp., in 1974. His and his wife’s civic endeavors have been centered around children and health care.

Mr. Carr serves on numerous boards, including the Dallas County Community College District Foundation and the Genesis Women’s Shelter & Support. He is

Continued on p. 33

industry. Among his many entrepreneurial enterprises were farming, ranching, real estate, and thoroughbred racing.

Mary Ralph Lowe is CEO of Maralo LLC, a Houston-based oil and gas exploration and acquisition company founded by her father in the early 1940s. She serves on the boards of TCU, the National Cowgirl Museum and Hall of Fame, and the Modern Art Museum of Fort Worth. She also is active in numerous civic organizations, including the Texas Ballet Theater, the Fort Worth Zoo, and the Fort Worth Museum of Science and History.

“Alzheimer’s research is an area upon which we have chosen to focus,” said Clayton Maebius, Lowe Foundation trustee and overseer of the Foundation’s work for her mother, Mary Ralph Lowe. Mrs. Maebius also is President of Maralo. “We are very impressed with Dr. Powell and want to help him continue his research efforts. We have visited with him two or three times during the past several years and were definitely impressed with his research findings.”

A longtime supporter of UT Southwestern, the Lowe Foundation established the Lowe Foundation Center for Women’s Preventative Health Care at UT Southwestern in 1999. It also established two professorships: the Lowe Foundation Professorship in Pediatric Neuro-Oncology and the Lowe Foundation Professorship in Pediatric Critical Care Research. The Foundation also supported the *Innovations in Medicine* campaign with a major contribution to help endow the George N. Peters, M.D., Center for Breast Surgery and to provide support for early detection of breast cancer.

NCH Corp. and the Levy Family

The NCH Corp., a Dallas-based industrial supply business, has given two major gifts to foster research and clinical care at UT Southwestern. The family-owned and operated company has donated \$300,000 in water-treatment chemical products and \$250,000 to support construction of the William P. Clements Jr. University Hospital.

The gifts, which were made to Southwestern Medical Foundation, will aid in the building and maintenance of the new \$800 million state-of-the-art hospital, slated to open in late 2014. Best practices gathered from the nation’s top clinical facilities, as well as innovations emerging from the planning process at UT Southwestern, have been incorporated into the design of the 460-bed hospital, which will fully integrate the academic medical center’s research, clinical, and educational missions.

“NCH business associates and their families have relied on extraordinary care from UT Southwestern for many decades, and we are very grateful to have this world-class medical



Lester, Irvin, and Milton Levy (from left)

option in our community,” said John I. Levy, the company’s Co-President and Co-CEO. “We are proud to make this gift, which honors the longstanding commitment to UT Southwestern of my uncles, Lester and Milton, and my father, Irvin – all of whom grew NCH into what it is today.”

NCH was established by Texas businessman Milton P. Levy in 1919 and was taken over by his three sons – Lester, Milton Jr., and Irvin – following his death in 1946. The privately held company has grown into a global provider of products, including water treatment chemicals, specialty lubricants, oil field chemicals, plumbing supplies, pet care products, and specialty industrial supplies. The company employs more than 8,500 people and operates in over 50 countries.

Longtime supporters of the medical center, the Levy Family established the Ruth W. and Milton P. Levy Sr. Chair in Molecular Nephrology and the NCH Corporation Chair in Molecular Transport at UT Southwestern in 1994.

Lupe Murchison Foundation

The Lupe Murchison Foundation has given \$400,000 to Southwestern Medical Foundation to support Alzheimer’s disease research at UT Southwestern under the direction of Dr. Joachim Herz, Director of the Center for Alzheimer’s and Neurodegenerative Diseases and holder of the Thomas O. and Cinda Hicks Family Distinguished Chair in Alzheimer’s Disease Research.

“This Lupe Murchison Foundation gift will allow us to establish the basis for a conceptually novel small molecule approach to the prevention of late-onset Alzheimer’s disease,” Dr. Herz said. “Such visionary support by the Foundation is

critical to establish the proof-of-concept that is required to leverage federal funding, and that necessary step enables us to move a new therapy from the bench toward the bedside.”

The gift will support investigations of new biomedical avenues for treating neurodegenerative disorders. The Lupe Murchison Foundation is helping accelerate Dr. Herz’s efforts to understand brain function at the mechanistic level, opening the door for possible breakthroughs in treating Alzheimer’s disease.

Alzheimer’s disease is the most frequent form of dementia, with a strong, inheritable component. Dr. Herz’s groundbreaking research has helped demonstrate how a mutation in a single protein triggers the devastation of Alzheimer’s, which affects 5.3 million Americans and is the country’s seventh-leading cause of death.

The Lupe Murchison Foundation has given more than \$4 million toward research at UT Southwestern since 2004.

“The trustees stated that it would be a great pleasure and joy to Lupe, if she were here, to continue giving to UT Southwestern Medical School,” said Trustee Jerry V. Smith.

Lucille “Lupe” Murchison was a Dallas arts patron who shared ownership of the National Football League’s Dallas Cowboys with her brother-in-law, Clint Murchison, after the death of her husband, John, in 1979. Since Mrs. Murchison’s death in 2001, the Lupe Murchison Foundation has provided generous funding for a variety of health care, educational, and cultural causes.

Elizabeth Ann and Charles A. Sanders, M.D.

Inspired by both the medical education he received and the storied legal career of his visionary father and famous brother, Dr. Charles A. Sanders and his wife, Ann, have donated \$250,000 to endow a visiting distinguished professorship in medical jurisprudence at his alma mater, UT Southwestern Medical Center.

The gift to Southwestern Medical Foundation establishes the Charles A. and Elizabeth A. Sanders and Harold Barefoot Sanders Fund for Distinguished Professors in Medical Jurisprudence. It will support a scholar in residence to conduct a series of lectures at the medical center.

The gift is named for Dr. Sanders’ father, Harold Barefoot Sanders Sr., whose legal career spanned nearly 60 years in Dallas and who started the curriculum in medical jurisprudence at the medical school.

“This gift is to honor my father, who felt that the highest standards of care were critical and that medical students should have training in the key issues of medical jurisprudence to understand the implications of not providing the best care,” said Dr. Sanders. “The curriculum Harold Barefoot Sanders

Chairman Emeritus and Lifetime Director of the Board of Directors of the Episcopal School of Dallas and Vice President of the Board of Directors of Shelter Ministries of Dallas. He has chaired the YMCA’s capital campaign and served on the boards of Gaston Episcopal Hospital Foundation, Baylor Institute of Rehabilitation, National Jewish Hospital, and Zale Lipshy University Hospital. In addition, he has been involved in the Salesmanship Club Youth and Family Centers and Chairman of the HP Byron Nelson Championship.

Mrs. Carr served on the boards of Planned Parenthood and the Senior Source, for which she is the former Chair. She was one of the founding Chairs of the Art About Town Auction benefiting Easter Seals; headed the Altar Guild at Saint Michael and All Angels Episcopal Church, where she also served on the board; and was a member of the Crystal Charity Ball and the Junior League of Dallas. She was also a founding member of the Katy Trail and was instrumental in raising funds for the popular pedestrian and bicycle trail running through the densest part of Dallas.

“Plack and Cissy have been emblems of the heart and soul of Southwestern Medical Foundation for decades, and they have championed countless programs at the medical center,” said Kathleen Gibson, President of Southwestern Medical Foundation. “Those of us who know them can think of no more fitting tribute to their years of leadership and commitment than a gift to support education at the institution to which they have contributed so much and been so devoted. We are especially grateful for the leadership of our former Foundation President Dr. Kern Wildenthal, who was the driving force behind the group’s gift.”

In 2008 the couple donated more than \$250,000 to Southwestern Medical Foundation to establish two professorships at UT Southwestern: the Carla and Paul Bass Professorship in Medical Education, honoring Charles C. Sprague, M.D., which is held by the Master of Sprague College; and the Sinor/Pritchard Professorship in Medical Education, honoring Donald W. Seldin, M.D., which is held by the Master of Seldin College.

“We’re so grateful to all those who came together to make this wonderful gift, which is a true testament to the Carrs’ great contributions to the medical center,” said Dr. Daniel K. Podolsky, President of UT Southwestern. “Medical education is the foundation of our work, and this new professorship established in their honor will make a tremendous impact on our ability to continue this mission.” ■

put together was one of the first programs in the country and, in many ways, way ahead of its time.”

Medical jurisprudence, or legal medicine, is defined as science that applies the principles and practice of the different branches of medicine to the elucidation of difficult questions in courts of justice.

“UT Southwestern is the institution that shaped me as a physician, and I will always be very grateful for the wonderful experiences it afforded me,” said Dr. Sanders, a 1955 graduate of UT Southwestern Medical School. “I’m also pleased to be able to honor my brother through the creation of this fund, which is focused on the crossroads of medicine and law – something that was also of great interest to him.”

H.B. Sanders Sr. acted as Legal Counsel for Southwestern Medical Foundation during its formation in 1939 and for many subsequent years. Later derivatives of H.B. Sanders Sr.’s firm have continued to provide legal support and counsel to the Foundation.



Elizabeth Ann and Charles A. Sanders, M.D.

Dr. Sanders recalled that his father helped organize Southwestern Medical Foundation in 1939 as a way to collect and disburse funds for medical education and research. H.B. Sanders Sr. then also assisted the Foundation in forming the new Southwestern Medical College in 1943.

Dr. Sanders was inspired by his father’s work and example to attend the very medical school his father helped to form, which later became UT Southwestern. He credits the medical school and his experience at UT Southwestern for his success and indicated that “inspiring teachers such as Don Seldin set a wonderful example for him to follow.” Dr. Sanders credits Dr. Carleton B. Chapman and Dr. Seldin, who became Chairman of Internal Medicine in 1952 and served in that capacity for 36 years, for “having the ability to pick a promising student and inspiring them to do great things in research or teaching that they themselves had never imagined they had the ability to do.” Dr. Seldin now serves as Vice President for Medical Center Relations at the Foundation, is a UT System Professor in Internal Medicine, and holds the William Buchanan Chair in Internal Medicine at UT Southwestern.

In a letter to Southwestern Medical Foundation, Dr. Sanders wrote: “As a graduate of Southwestern Medical School, I was a direct beneficiary of many of the generous gifts that had been made to the Foundation to provide for a better education and better research programs for the students and faculty at the medical school. In many ways, the Foundation became the guiding example that my father held up to us and all those with whom he came in contact as a way to serve mankind.”

Dr. Sanders studied pre-med at UT Austin before being accepted to Southwestern Medical College. Following an internship on the Harvard Medical Service at Boston City Hospital he trained in cardiology at Massachusetts General Hospital and became a leading academic cardiologist, serving as the first director of the MGH Cardiac Catheterization Laboratory. He ultimately became a Professor of Medicine at Harvard Medical School and General Director of Massachusetts General Hospital.

His 26-year career in frontline medicine took a different course when he became head of research and development at Squibb Corp. in Princeton, N.J., in 1981. After eight years there, he joined Glaxo, where he served as CEO until 1994 and then was Chairman of the Board from 1992 to 1995. In 2005 North Carolina Gov. Mike Easley named Dr. Sanders the first Chairman of the North Carolina Education Lottery Commission, charging him with the responsibility of starting that state’s lottery, a task he accomplished during his one-year appointment.

Dr. Sanders is also Chairman Emeritus of Project HOPE, a nonprofit organization that trains health care workers, equips

hospitals, and provides humanitarian assistance to people around the world. In addition, he is Chairman of the Board for the Foundation for the National Institutes of Health, and past Chairman of The New York Academy of Sciences and The Commonwealth Fund.

In 2007 Dr. and Mrs. Sanders established the Charles A. and Elizabeth Ann Sanders Chair in Translational Research at UT Southwestern. They also provided funds to help build the Bryan Williams, M.D. Student Center and have contributed to the H.B. and May E. Sanders Scholarship Fund. Altogether, their gifts total nearly \$1 million.

The couple has four grown children and lives in Durham, N.C.

Dr. and Mrs. Sanders' gift is a tribute, in part, to his brother Harold Barefoot Sanders Jr., who also helped write and contribute to the curriculum for medical jurisprudence at UT Southwestern. Barefoot Sanders was a longtime U.S. District Judge and counsel to President Lyndon B. Johnson. He was best-known for overseeing the lawsuit to desegregate the Dallas Independent School District in the 1970s.

After earning undergraduate and law degrees from UT Austin, Barefoot Sanders went on to become a three-term state legislator, U.S. attorney for the Northern District, and a high official in the Justice Department and at the White House during the Johnson administration. He retired in 2006 and died in 2008 at age 83.

David M. Crowley Foundation

The David M. Crowley Foundation recently made gifts to UT Southwestern Medical Center totaling \$1,070,000 to support multiple novel research projects and construction of the new William P. Clements Jr. University Hospital.

The Crowley Foundation directed \$870,000 toward research and \$200,000 for the hospital through Southwestern Medical Foundation, building upon an earlier hospital project donation of \$1 million in 2011. Since 2005 the Crowley Foundation's impact on research and clinical care at UT Southwestern has been transformative, with donations totaling more than \$3.9 million.

A native of Dallas, David M. Crowley learned from his mother at a very young age the importance of giving back to his community. He carried these lessons with him throughout his life.

"Mr. Crowley cared about other people more than himself, and he was very close to his church and music," said Mrs. Sandra Hallmark, Lifetime President of the David M. Crowley Foundation.

While Mr. Crowley hand-selected many of his favorite charities before his death in 2003, Mrs. Hallmark meets regularly with the Foundation's Board of Directors to select



David M. Crowley

additional beneficiaries. The selection process is designed to honor Mr. Crowley by choosing causes he would have found most meaningful.

Recent gifts to UT Southwestern include \$190,000 to support the David M. Crowley Research and Rehabilitation Laboratory; \$150,000 to support pathology and cancer research; \$100,000 to support digestive disorders research; \$100,000 to support breast cancer research; \$100,000 to support peripheral nerve and pain management research; \$100,000 to support two ophthalmology projects; \$50,000 to support Parkinson's disease research; \$50,000 to support schizophrenia research; and \$30,000 to support the Department of Neurological Surgery.

Mrs. Hallmark said she is honored to carry on the philanthropic tradition of her late friend and colleague. "I think David would be really pleased to know what we have done with his Foundation," Mrs. Hallmark said. "He never wanted much recognition, but it is time to make him shine."

Ruth Sharp Altshuler is chairing a committee of 25 Dallas civic and business leaders organizing “The 50th: Honoring the Memory of President John F. Kennedy” on Nov. 22 at Dealey Plaza. Dallas Mayor **Mike Rawlings** is Honorary Chairman of the committee, which also includes **Nancy Halbreich** and **Caren Prothro**.

U.S. Senators John Cornyn and Ted Cruz appointed **George Bramblett** to the Federal Judicial Evaluation Committee to screen and recommend nominees for vacancies on the federal bench and in U.S. Attorney offices in Texas.

Charlotte Jones Anderson is co-chairing the 90th Anniversary celebration of United Way of Metropolitan Dallas. She is also chairing next year’s 25th anniversary of the Salvation Army DFW Metroplex Command and has been appointed to lead the NFL Foundation, the league’s charitable organization.

State Representative **Dan Branch** announced he is running for Texas Attorney General.

Jeffrey Chapman was named the 2014 Dallas M&A “Lawyer of the Year” by *The Best Lawyers in America*.

President Barack Obama named **Matrice Ellis-Kirk** to the President’s Commission on White House Fellowships.

Dr. Rolf Haberecht was named to Metroplex Technology Business Council’s Tech Titans Hall of Fame.

The Dallas Business Journal honored **Ron Haddock** with an award for 2013 Outstanding Directors.

Linda W. Hart was elected Vice Chair of the Washington, D.C.-based Center for Strategic and International Studies.

Lyda Hill attended the African First Ladies Summit, “Investing in Women: Strengthening Africa,” in Tanzania, hosted by the George W. Bush Institute.

Former U.S. Senator **Kay Bailey Hutchison** served as Honorary Chairwoman of the new Rory Meyers Children’s Adventure Garden at the Dallas Arboretum and Botanical Garden. The lead gift for the garden was provided by **Howard Meyers** and his sons in honor of his wife and their mother, Rory Meyers.

Civic and philanthropic leader **Caren Prothro**, Chair of the Southern Methodist University Board of Trustees, delivered the university’s principal graduation address to more than 700 students on Dec. 15, 2012. She also served as Honorary Chair for the Dallas Women’s Foundation’s 28th Annual Luncheon. **Sarah Losinger** served as Co-Chair.

Dallas Mayor **Mike Rawlings** and former Mayor **Tom Leppert** were featured speakers at Communities Foundation of Texas’ “Generations of Generosity” story-telling event on June 26.

The Dallas-Fort Worth Hospital Council honored former State Senator **Florence Shapiro** with the 2013 Distinguished Health Service Award for her dedication to North Texas health care.

Emmitt Smith was featured in *The Dallas Business Journal* in an article about his new real estate brokerage firm E Smith Realty Partners.

SOUTHWESTERN MEDICAL FOUNDATION ANNOUNCES KEY STAFF ADDITION



Southwestern Medical Foundation is pleased to announce the addition of Brian Grosheider, Vice President - Director of Finance.

Mr. Grosheider brings more than 18 years of finance and treasury experience to Southwestern Medical Foundation. As Director of Finance, he will be working with the leadership team on banking, investment, treasury, and cash-related activities. Prior to joining the Foundation, Mr. Grosheider served as Principal Partner at State and Uptown Capital LLC, where he provided strategic financial planning and treasury consulting to small and medium-sized companies. His experience includes leadership roles with multi-billion-dollar organizations such as Steel Technologies LLC – Mitsui USA/Nucor, American Commercial Lines Inc., McLane Foodservice Distribution, and Humana Healthcare Inc.

Mr. Grosheider is a Certified Treasury Professional and a Certified Management Accountant. He earned a Master of Science in Management and Bachelor of Science in Accounting from Purdue University.

Southwestern Medical Foundation

Announces

NEW TRUSTEES

Southwestern Medical Foundation elects 13 new members

The new trustees, announced at the board's recent annual meeting, are John L. Adams, Alice Worsham Bass, Nita Prothro Clark, Joe DePinto, Satish Gupta, David C. Haley, the Honorable Kay Bailey Hutchison, Harlan B. Korenvaes, Dr. Danette McNew, Howard M. Meyers, Dr. Todd A. Pollock, Matthew K. Rose, and the Honorable Florence Shapiro.

"We welcome all the new trustees and the depth of experience and commitment they bring to the Foundation," said William T. Solomon, Chairman of the Board of Southwestern Medical Foundation. "We thank them for devoting their time to helping the Foundation create a legacy that enriches the entire community."

Foundation trustees are accomplished civic and business leaders who pledge their talent and expertise to enhance medical research, education, and patient care for the region. Trustees work specifically to support the mission of the Foundation and its primary beneficiary, UT Southwestern Medical Center.

"Thanks to the dedication of our new trustees and their deep knowledge of the Dallas community, the Foundation will continue to be a strong philanthropic partner to the world-renowned UT Southwestern Medical Center," said Kathleen Gibson, President of Southwestern Medical Foundation. "A solid and enduring Foundation will help endow the future of medicine for generations to come and improve the lives of those we serve in our community and throughout the world."



JOHN L. ADAMS

Mr. Adams is a veteran bank and industrial executive who retired in 2007 as Vice Chairman of Trinity Industries Inc., a Dallas-based diversified manufacturing company. Before joining Trinity Industries in 1999, he was Chairman and CEO of Chase Bank of Texas, National Association (formerly Texas Commerce Bank).

He is on the Board of Directors of Dr Pepper Snapple Group Inc.; Trinity Industries Inc.; Children's Medical Center Dallas, where he served as Chairman for three years; and Group 1 Automotive Inc., where he serves as non-executive Chairman. Mr. Adams' UT involvement includes serving on the Chancellor's Council Executive Committee, the University Development Board, and the Red McCombs School of Business Advisory Council, and chairing the McCombs Scholars Program.

His community service includes chairing the Cotes du Coeur for the American Heart Association, the Senior Citizens of Greater Dallas' annual luncheon, and the Southwestern Ball, benefiting UT Southwestern Medical Center. Adams received a bachelor's degree in finance from UT Austin and a J.D. from the UT School of Law. He is married to Susie Baker Adams, also a UT Austin graduate, and has two children and five grandchildren.



ALICE WORSHAM
BASS

Mrs. Bass is a lifelong community volunteer. A member of the Junior League of Dallas, she has served on the League's Executive Committee. Mrs. Bass also chaired the Board of Directors of Planned Parenthood and is a current board member of the Dallas Opera.

Mrs. Bass graduated from the Hockaday School and attended Smith College. She is a member of St. Michael and All Angels Episcopal Church, where she served as Director of Preschool Christian Education.

She has been married to Richard D. Bass for 21 years and has five children and 11 grandchildren. As a trustee of Southwestern Medical Foundation, Mrs. Bass continues a family commitment to medical education, research, and care in tribute to the leadership provided to the Foundation by her father, Joseph Irion Worsham, and former father-in-law, James W. Aston.



NITA PROTHRO
CLARK

Mrs. Clark is a community volunteer with a professional background in development. A graduate of Mills College in California, Mrs. Clark also studied at the American University in Paris. After graduation, she served as assistant to Marilyn Quayle in the Office of the Vice President at the White House and later worked for the Consolidated Corporate Fund at the Lincoln Center for the Performing Arts and Theater Development Fund.

Since returning to Dallas, she has served on the boards of the Dallas Theater Center, Dallas Children's Advocacy Center, Southern Methodist University Meadows School of the Arts, the Arts Community Alliance, and the Episcopal School of Dallas, where she co-chaired the strategic planning effort and continues to serve on the Advancement Committee. Mrs. Clark currently serves on the boards of The Dallas Foundation, Mills College, the Visiting Nurse Association, and the Greater Dallas Youth Orchestra.

She is also on the Steering Committee for the Perkins School of Theology for the Second Century Campaign at SMU and the President's Advisory Council for the AT&T Performing Arts Center. Mrs. Clark has chaired the annual S.M. Wright Foundation's Christmas in the Park, the Zoo to Do, and TACA Silver Cup Luncheon, among other events.

She is married to Cullum Clark and is the mother of three daughters.



JOE DePINTO

Mr. DePinto is the President and CEO of 7-Eleven Inc. Before his 2005 appointment at 7-Eleven, he was President of GameStop Corp., and he's held executive positions at PepsiCo Inc. and Thornton Oil Corp.

Mr. DePinto is on the Board of Directors of OfficeMax, Brinker International, the Retail Industry Leaders Association, Business Executives for National Security, the Command and General Staff College Foundation, SMU Cox School of Business, and Lone Star Big Brothers/Big Sisters.

A native of Chicago, Mr. DePinto earned a bachelor's degree in engineering management from the U.S. Military Academy at West Point, and a Master of Business Administration from the Kellogg School of Management at Northwestern University. He, wife Ingrid, and their four sons live in Southlake.



SATISH GUPTA

Mr. Gupta is President of Dallas-based SB International Inc., a privately held energy and steel company he founded in 1981.

He is also a majority shareholder and a member of the Board of Directors of SB Specialty Metals LLC and SB Navitas Tubular Inc., based in Calgary, Alberta.

Mr. Gupta has received the International Business Achievement Award from the Greater Dallas Chamber and the Outstanding Community Service Award from the Greater Dallas Indo-American Chamber of Commerce. He actively supports three primary care clinics and the Greater Dallas Arya Samaj Cancer Clinic, which are operated for uninsured residents of the Dallas-Fort Worth area.

Mr. Gupta received a degree in Economics from Loyola College in Chennai, India. He graduated from the University of Dallas with a Master of Business Administration in international trade and from the Owner/President Management Program of Harvard Business School. He and his wife, Yasmin, also a graduate of the University of Dallas, have three children.



DAVID C. HALEY

Mr. Haley is President of HBK Capital Management, a Dallas-based investment management firm, which has 180 employees in Dallas, New York, London, and Charlottesville, Va. He joined HBK in 1994 and was named President of the firm in 2007.

Mr. Haley previously practiced corporate and securities law as an associate and partner at Andrews & Kurth LLP in Dallas and Houston. He serves on the board of the Managed Funds Association, on the Investment Committee of Cistercian Preparatory School in Irving, and on the Advisory Board for the EnCap Investments & LCM Group Alternative Asset Management Center at the Cox School of Business at SMU.

Mr. Haley graduated with a Bachelor of Arts from Harvard College and a J.D. from SMU Dedman School of Law, where he served as Editor-in-Chief of the law review. A native of Little Rock, Ark., he and his wife, Lori, live in Fort Worth and are the parents of four children.



KAY BAILEY HUTCHISON

The Honorable Kay Bailey Hutchison, former U.S. Senator, retired from the Senate in January 2013 after spending nearly two decades as a public servant. She served in the Senate leadership, having first been elected Vice-Chairman of the Republican Conference and later Chairman of the Republican Policy Committee.

Mrs. Hutchison served as the ranking member on the Senate Committee on Commerce, Science and Transportation and the Appropriations Subcommittee for Commerce, Justice, and Science and was also the Chairman of the Military Construction Appropriations Sub-Committee.

Before her federal government service, Mrs. Hutchison was elected Texas State Treasurer in 1990 and to the Texas House of Representatives in 1972, as the first Republican woman elected.

Her business experience includes roles as Senior Vice President and General Counsel of Republic Bank Corp. in Texas, co-founder of Fidelity National Bank of Dallas, and owner of a candy manufacturing company. She's the author of several best-selling books, including the recent *Unflinching Courage: Pioneering Women Who Shaped Texas*.

A graduate of UT Austin and the UT School of Law, she lives in Dallas with her husband, Ray Hutchison, and their children.



HARLAN B.
KORENVAES

Mr. Korenvaes is President and Chief Investment Officer of Korenvaes Capital Management LP, which invests in public securities, hedge funds, and private investments. He is a Director of Children’s Medical Center Foundation, and he and his wife, Amy, have founded the Funnyiatrics clown program at Children’s.

Mr. Korenvaes is a member of the SMU Investment Committee, the Crow Family Holdings Board of Directors, and Carlson Capital’s Black Diamond Board of Directors. He is the founder of HBK Investments LP, which grew to more than 200 employees worldwide prior to his retirement in 2003.

He was also Senior Managing Director for Reservoir Capital Group, a Managing Director at Merrill Lynch, and a partner at M.E. Goldstein & Co., a New York Stock Exchange specialist firm. Mr. Korenvaes earned a Bachelor of Science in industrial and labor relations from Cornell University.



DR. DANETTE
McNEW

Dr. McNew, a champion for dental education and oral health care, owns a private practice in Rockwall. She’s the 2013-2014 Dallas County Dental Society President, an Associate Clinical Professor at Texas A&M Health Science Center - Baylor College of Dentistry, and the founder/owner of the East Texas Dental Assisting School.

Dr. McNew is an active member in the dental field, serving on boards and committees in both local and state dental organizations. In 2009 she was inducted into the International College of Dentistry, and she chaired the Southwest Dental Conference in 2012. She was inducted into the American College of Dentists in October 2013.

The daughter of a dentist, Dr. McNew graduated from Baylor College of Dentistry in 1988 and began her private practice in 1995. She is an active member of her church and a dedicated musician.



HOWARD M.
MEYERS

Mr. Meyers is Chairman of Quexco Inc., a privately owned company which operates smelters/refineries, mining operations, and raw material supply businesses around the world. Mr. Meyers started his career in the metals industry in 1962 and founded Quexco after leaving American Metal Climax Inc. in 1970.

He serves on the boards of New York University, the Horatio Alger Association, UT M.D. Anderson Cancer Center, and the Battery Council International. He is a past Chairman of the Dallas Chapter of Young Presidents’ Organization and is an active member of both the Chief Executives’ Organization, and the World Presidents’ Organization.

Mr. Meyers earned a bachelor’s degree from New York University in 1964. He served in the U.S. Navy and Navy Reserves from 1964 until his honorable discharge in 1970.



DR. TODD A.
POLLOCK

Dr. Todd Pollock and his father, Dr. Harlan Pollock, formed North Dallas Plastic Surgery. He has expanded his practice with a satellite office to include the Allen/McKinney area, performing both reconstructive and cosmetic plastic surgery. A unique abdominoplasty technique, which he and his father pioneered, has led to expansive growth of their practice as well as international recognition. Their technique has been adapted by surgeons worldwide.

As a Clinical Instructor of Plastic Surgery at UT Southwestern, he has participated in the teaching of the residents and more recently the cosmetic fellowship program. “The energy and intellectual curiosity of the UT Southwestern residents and fellows is contagious and invigorating,” he said.

The UT Austin graduate attended medical school at the Chicago Medical School. Dr. Pollock trained in general surgery at UT Southwestern and then at the University of Chicago for a plastic surgery fellowship. Following completion of his training, he joined his father’s practice.

Dr. Pollock has served in many medical leadership roles, including President of the Texas Health Presbyterian Hospital Allen medical staff, President of the Dallas Society of Plastic Surgeons, and his new role as the incoming President of the Dallas County Medical Society. His favorite pastime, however, is spending time with his wife, Kasi, and their daughter.



MATTHEW K.
ROSE

Mr. Rose is Chairman and CEO of BNSF Railway Co., one of the largest rail systems in North America. He has been CEO since 2000 and Chairman since 2002 and has been with the company since 1993.

Mr. Rose is a member of the board of directors of AT&T Inc., the Association of American Railroads, and the U.S. Chamber of Commerce. He is a member of Business Roundtable, the Business Council, the Boy Scouts of America National Executive Board, Texas Christian University, and the American Enterprise Institute for Public Policy Research.

Mr. Rose earned a Bachelor of Science from the University of Missouri, where he majored in marketing and minored in logistics.



FLORENCE
SHAPIRO

The Honorable Florence Shapiro spent 19 years as a Republican leader in the Texas State Senate, where she is known for her work in regional mobility, setting accountability standards for public education, and protecting children from sexual predators.

Prior to her service in the Texas Senate, she spent six terms on the Plano City Council and served as the Mayor of Plano and President of the Texas Municipal League.

Mrs. Shapiro has been a public school teacher, a small business owner, a volunteer, a board chairman, and president and founder of such groups as the Collin County Junior League and the Information & Referral Center of Collin County. She’s received more than 250 awards for her public service.

She is currently a public policy consultant and serves as President of Texans for Education Reform, a public education advocacy group. Mrs. Shapiro also serves as Vice President of the Dallas Holocaust Museum for Tolerance & Education, as well as on the boards of the AT&T Performing Arts Center, COMMIT! Dallas, the UT Austin Annette Strauss Institute for Civic Life, the Communities Foundation of Texas, and Children’s Medical Center Dallas, among others.

Mrs. Shapiro and her husband, Howard, have three children and 10 grandchildren.

2013 Annual Meeting of the Board of Trustees of Southwestern Medical Foundation

Foundation trustees and UT Southwestern officials gathered May 22 to review 2012 financial reports and to hear about the medical center's plans for the coming year, including progress on the construction of the William P. Clements Jr. University Hospital, scheduled to open in late 2014. Board members elected 13 new trustees; voted on the recipients of the 2013 Charles Cameron Sprague Community Service Award, which will be presented at the annual dinner Nov. 18; and confirmed the 2013 Ho Din recipient.



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1. Kay Bailey Hutchison, Dr. Daniel K. Podolsky
 2. Jere Thompson Jr., Nash Flores, Bill Solomon
 3. Peter Kraus, Alice Worsham Bass, David Haley
 4. Kathleen Gibson, Dr. David Leverenz, John Adams, Jeff Heller
 5. Kelvin Walker, Emmitt Smith
 6. Ed Cary, Dr. Donald Seldin
 7. Julie Hersh, Jennifer Mosle
 8. Dr. Daniel K. Podolsky, Rita Clements
 9. Karen Shuford, Jan Hart Black
 10. Carol West, Kay Moran
 11. Ed Daniels, Kathleen Gibson

If tomorrow brings new questions about your health,

UT Southwestern will be there for you.



And with your help, the **Future of Medicine** will be waiting when she gets there.

Through a planned gift to Southwestern Medical Foundation, you can create a lasting legacy that will enrich our community and bring hope for a better quality of life for future generations. Creating your own legacy of giving allows you to make a gift that will provide continued momentum for UT Southwestern's efforts to conduct high-impact, internationally recognized research, educate the next generation of medical scientists and clinicians, and deliver patient care that brings UT Southwestern's scientific advances to the bedside.

A properly structured planned gift can provide for your family's financial well-being and meet your charitable objectives. Whether making a gift now and receiving an income for life or providing for loved ones first and then UT Southwestern, planned giving offers many options to you as you plan your legacy.

Take the first step by contacting our Director of Planned Giving at 214-648-2344 or email us at info@swmedical.org.

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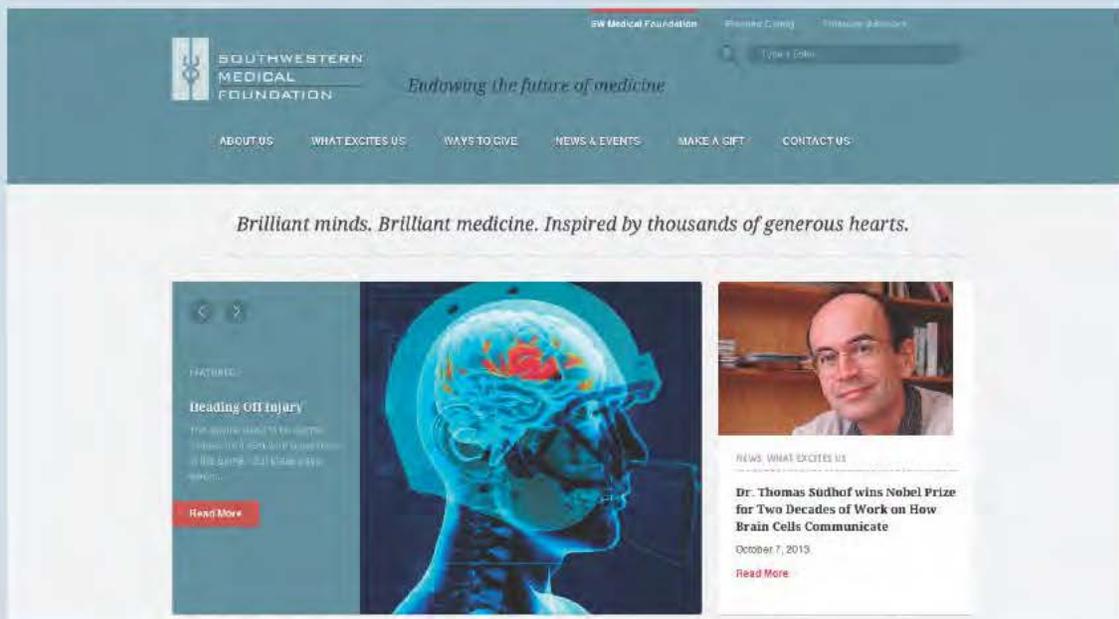
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It's live!

The new Southwestern Medical Foundation website is complete.



Our website is designed to inform, engage, and inspire. The new site highlights the latest innovations in medical research, education, and patient care that our donors so generously support.

www.swmedical.org